



Health and Social Care Alliance Scotland Annual IMPACT report 2012

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Throughout 2012, as you will see from the many and varied activities described in this report, the organisation has seen very significant change and growth.

One crucial change is the renaming of the organisation from Long Term Conditions Alliance Scotland to Health and Social Care Alliance Scotland (the ALLIANCE). This reflects the broadening focus of our work and the wider range of our members for whom our work is important and relevant. The membership continues to grow month on month.

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The ALLIANCE has taken a leading role in several key agendas, including Developing

Asset-based Approaches, Health and Social Care Integration, Enhancing Engagement with the Third Sector, Active Ageing, Self-Directed Support and Reshaping Care for Older People. All making a difference for those we represent in Scotland.

Another important development this year has been the launch in May of our Involvement Network. This network is a key mechanism through which we can capture the stories of people living with long term conditions. It is open to those who would like to share their experience and expertise of living with long term conditions in order to assist the ALLIANCE and

its partner organisations with policy work, campaigns and research - making sure it's your voice that shapes our work at all times.

We look forward to working with all our members, associates and partner organisation in order to strengthen even further the voice of people who need health and social care and with them, help to improve outcomes for all.

Audrey Birt
Chair of the ALLIANCE Board

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Chief Executive's Introduction



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The role of our sector has never been more important in the context of health and social care in Scotland.

The legislative process on proposals for Integration of Health and Social Care are now well underway, the Self-Directed Support Bill is making its way through Parliament and the new National Person-centred Health and Care Programme has been launched. All of these changes sit within the context of the Christie Commission's vision for policy and services that put people at the centre, support choice and control and work with the strengths and assets of individuals and communities.

Since its inception in 2006, our organisation has become a powerful alliance bringing together a strong membership of third sector groups, professional associates and individual people who use services. We have built an influential position as a strategic partner and critical friend of the Scottish Government.

Over the course of the last 18 months we have been looking to the future, talking to others, adapting to the changing policy context and, in doing so, aiming to strengthen people's voices. Although our partnership discussions with Voluntary Health Scotland continue, now is not the right time for a merger. During the year, however, we became the Health and Social Care Alliance Scotland (the ALLIANCE).

As the ALLIANCE, we will be bringing the voice of our members, and those you represent,

to bear on the major challenges we face as a nation; challenges of how to support our growing population of older people to enjoy high quality, active, independent lives; how to support people with complex needs, ensuring their position in society does not take a step back; and how to drive lasting, sustainable transformation of our support and service landscape. All this is in the context of welfare reform, which we know many fear will undermine self management and independent living.

It is only as a strong third sector that we can ensure the focus remains on the real lives of people, families and communities and that their voices are the driving force for change. The sector supports co-production and provides the foundation for individual and community assets to flourish and contribute, demonstrated through the Self Management Fund and much of the other work of our members. The new £6 million Self Management Impact Fund will create a further welcome and necessary impetus to asset-creation and community resilience.

In ensuring our sector is as strong and influential as it needs to be, we will continue to build effective relationships with other organisations. We work closely with the Coalition of Care and Support Providers in Scotland, the Joint Improvement Team, IRISS, SCVO and others, particularly through our Change Fund, Enhancing the Role of the Third Sector Programme and increasingly importantly, with Voluntary Action Scotland and the network of Third Sector Interfaces across Scotland.

Achieving effective partnership working is at the heart of delivering good outcomes for people.

Through the Scottish Government's Quality Strategy, we will continue to promote initiatives around ethos, improvement and leadership, equality and mutuality, enablement, asset-based approaches, self-management, patient experience and personal outcomes, the effective practitioner, health literacy, support for unpaid carers, relationship-based care, shared decision making, workforce development and engagement. It's a strategy suffused with hope and aspiration and dovetails very well with the progress in person-centred approaches generally over the last 15 years but particularly self management, co-production, directed self-support, community-led health, personalisation, independent living, mutuality and human rights.

More than anything else, the ALLIANCE is only as strong as our membership. I look forward to continuing to work together with members to ensure people's voices shape a future in which everyone in Scotland – be they older, younger, disabled or living with long term conditions – enjoys their right to independent living as equal and active citizens with support and services that put them at the centre.

A handwritten signature in purple ink that reads 'Ian Welsh'.

Ian Welsh
Chief Executive

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Name Change

In September 2012 Long Term Conditions Alliance Scotland became the Health and Social Care Alliance Scotland (the ALLIANCE). We will continue to work with our members to ensure people's voices shape a future in which everyone in Scotland enjoys their right to independent living as equal and active citizens with support and services that put them at the centre.

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The Board feels strongly that we now need to look to the future and adapt to the changing policy context and, in doing so, strengthen even further the voice of people who use health and social care support. The decision to re-name the organisation has been central to this.

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Membership

It is our members, large and small, that give the ALLIANCE its purpose, direction, expertise and legitimacy. Our membership has continued to grow steadily with 268 members by November 2012. As well as growth in members across third, public and private sectors, the number of individual supporters has more than tripled with the introduction of the Involvement Network which offers free membership to disabled people, those with long term conditions and unpaid carers.

The Hub is running at full capacity and members benefit from meeting rooms, hot desks and other facilities in a convenient location. Three members have employees and volunteers based at the Hub since they would otherwise not be able to afford office



space. As well as being a major support to the sector, this resource has also proved an incentive for organisations to become members of the ALLIANCE.

There have been further opportunities for members to engage with the ALLIANCE and network with one another at our highly successful networking events on 'Physical Activity as a Tool for Self Management', 'Involving People with Long Term Conditions', ALLIANCE developments and future priorities and a dialogue event on the Integration of Health and Social Care. In addition, the ALLIANCE has agreed to offer members a series of free seminars in partnership with the Association of the British Pharmaceutical Industry (ABPI) on areas of mutual interest including medicines and parliamentary affairs.

Policy and Public Affairs

The ALLIANCE continues to be active in this area with the creation, in October 2012, of a new full time Policy and Information Officer post. The Annual Conference in March 2012, in partnership with the Scottish Government, focused on employability and led to the development of the 'My Skills, My Strengths, My Right to Work' project.


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People at the Centre: ALLIANCE Core Activity

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Fringe events in partnership with members on 'Employability, Poverty and Welfare Reform' and 'Health and Social Care Integration' were held at the Labour and SNP conferences in March and October respectively.

As well as continued work around the Health and Social Care integration agenda, the ALLIANCE has produced numerous briefings and worked to influence policy in areas including Self-Directed Support, Passported Benefits and the Independent Living Fund.



Communications and Media

Development of the role of social media alongside the website, publications and other

channels of communication continues to grow. At the time of publication the ALLIANCE has over 1,000 followers on Twitter, over 250 likes on our Facebook page and our You Tube videos have been viewed over 4,900 times. During Self Management week, the ALLIANCE and NHS Inform ran a hugely successful live chat on Twitter asking followers for their self management top tips. We have built our media presence even further with coverage in industry titles such as Third Force News, Holyrood Magazine and Scottish Pharmacist as well as national media including the Scotsman and the Daily Record.

Organisational

The core staff team has increased to 25, reflecting a range of new programmes that all contribute to the ALLIANCE's mission and vision. These include four new posts around the Change Fund work, a Senior Policy and Outcomes Officer for the Self-Directed Support: Creating the Connections Project, a Macmillan Lymphodema Project Manager, Primary Care Programme Development Manager, and an Employability Development Officer.

Over the past year the ALLIANCE has sought to develop its approach to volunteering,

including developing a new Volunteering and Involvement Strategy and working towards the Volunteer Friendly Award. Volunteers play an important part in the work of the ALLIANCE. There are many levels at which people can volunteer, ranging from sitting on the Board to administrative roles or flexible opportunities with the Involvement Network. The ALLIANCE would like to thank all those who volunteer for their hard work and dedication.



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Change Fund: Enhancing the Role of the Third Sector Programme

The programme is designed to boost the influence and impact of the sector within the Reshaping Care for Older People (RCOP) Change Fund. Supported by a grant from the Scottish Government Third Sector Division and Joint Improvement Team, it represents an essential investment in the capacity of the sector at a time when significant developments are taking place in health and social care.

The team collected data from Third Sector Interfaces and submitted a detailed context report to the Scottish Government at the end of September providing new insight for both the Reshaping Care for Older People and wider health and social care integration agendas. Another report was published in November to ensure that the sector is kept abreast of the programme and its work.

12 Propositions for Social Care

The ALLIANCE has, for the past two years, convened a group to support dialogue and

partnership on social care in Scotland. Dr Jim McCormick (independent consultant and Scotland Advisor to Joseph Rowntree Foundation) was engaged by the group to bring additional insight, support the process of dialogue and thinking and capture a shared principle-based platform. This is articulated in the '12 Propositions for Social Care' report, a second iteration of which was published in September. As the health and social care – and wider public service reform – agenda develops, the group will continue to drive rich thinking and dialogue, rooted in the experiences of people who use support and services and embedded in principles of human rights.

Future developments

Following discussions with NHSScotland and with the new Cabinet Secretary for Health and Wellbeing, the ALLIANCE has developed a proposal for supporting integration of health and social care. We have worked to set a coherent and integrated proposal that builds on our existing work. It is designed to foster a partnership approach and support the third sector's role nationally and locally as a key strategic and delivery partner.

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Self Management Week

Our annual Self Management Week (1-5 October) kicked off with a launch event in Inverness attracting over 70 delegates with a presentation by Dr Graham Kramer, National Lead for Self Management and Health Literacy. This was followed by our Glasgow Showcase where 120 delegates heard from Ros Moore, Chief Nursing Officer and Tim Warren, Policy Lead for Self Management, Scottish Government.

The Self Management Awards ceremony 'Celebrating Self Management' at the Scottish Parliament attracted 129 delegates. 86 nominations were shortlisted for

categories including Self Management Partnership of the Year, Outstanding Achievement of the Year and a new category; Self Management Supporting Health Board of the Year.

Self Management Fund

Following on from the success of the first three rounds of Self Management Fund for Scotland, the Scottish Government granted an additional of £1,756,000 to support development and partnership opportunities for projects that were supported via the Self Management Fund. Thirty projects received funding to develop their work on self management and to work towards sustainable services.

In October 2012 the Scottish Government confirmed that the level of funding for the new Self Management Impact Fund for Scotland was to be set at £2 million per year, over the next three years. Building on the outcomes achieved through the original fund, The Self Management Impact Fund will provide a unique opportunity for community and voluntary organisations, and their partnerships, to develop and strengthen

new ideas as well as developing existing approaches to self management.

My Condition, My Terms, My Life: Living Better with Self Management

The "My Condition, My Terms, My Life" social marketing campaign moved into its second phase, increasing awareness of self management among health and social care professionals. Campaign materials feature health and social care professionals' approaches to supporting self management and top tips on how to encourage colleagues to adopt this approach in practice.



Self management, to me, means people

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ALISS (Access to Local Information to Support Self Management)

The technical system (known as the ALISS Engine) is up and running and allows people and groups to create content and map local assets. Those contributing include ALLIANCE members, Renfrewshire Libraries and Grampian Care Data. A number of innovative pilots have developed encouraging staff to work with people with long term conditions and their families to develop and share directories of information. ALISS has worked in collaboration with Macmillan Cancer Support to introduce information hubs in neighbourhood libraries in Renfrewshire.

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Walking Towards Better Health

The first year of this partnership project with Paths for All has focused on consultation activity to collect information on the barriers and enablers to physical activity faced by those living with long term conditions. Six Spotlight Walking Groups

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have been created exploring a range of activities that support different needs and abilities. An interim report sharing learning and demonstrating impact from the first year of the project was showcased at a Parliamentary event in November 2012. Walking Towards Better Health will continue to support the ALLIANCE members to establish new walking activities or develop existing activities through small grant funding.

Macmillan Lymphodema Project

This joint post with Macmillan Cancer Support is hosted and managed within

the ALLIANCE to enable the completion and implementation of a framework for Scotland for the care and management of Lymphoedema. The project has involved people with lymphoedema and their carers in the development of a 'Top Tips for the Self Management of Lymphoedema Guide' for people living with the condition, carers and professionals.

My Skills, My Strengths, My Right to Work

The first year of this project is focusing on gathering information and experiences around employability, inequality and successful self management in employment by bringing together a range of stakeholders including government, employers and employees living with long term conditions.

Initial research with ALLIANCE members has identified the most important issue as changing and challenging individuals' and employers' perceptions of people living with long term conditions. Members identified reforming the benefits system, allowing individuals to work flexibly as a key leverage for improving employability.

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Active Ageing Programme

To contribute to the agenda of changing support and improving outcomes for older people, the ALLIANCE held a national learning and practice exchange conference at the Scottish Parliament in April 2012 in partnership with the Joint Improvement Team and the European Commission. The event highlighted the benefits of physical activity in promoting healthy ageing and showcased good practice from a variety of organisations.

A report with outcomes from the conference was published and it is anticipated that this will raise awareness of the issues, give a renewed impetus for Change Fund activity and provides a useful guide to all involved in the care of older people of the advantages of older people undertaking physical activity.

Life Changes Trust

The Big Lottery Fund is creating a fully

independent £50 million trust. Over the next ten years the Life Changes Trust will deliver transformational change in two areas for Scotland:

- Transforming the life chances of young people leaving care, and
- Fundamentally improving the lives of older people with dementia and their carers.

The Trust will deliver £50million investments via commissioning and grant processes, through the 'i-Five' framework comprising:

- **Infrastructure** - large-scale investment in 'Whole Place' demonstrator sites for young care leavers and 'Dementia Enabled Communities' for people diagnosed with dementia and their carers.
- **Initiatives** - investment in development of innovative ideas which emerged from the consultation phase.
- **Individuals** - grant awards targeted for individual beneficiaries.
- **Innovation** - a blend of grant awards and tendered activity to further develop existing practice around specific themes for each beneficiary group.
- **Insights** – commissioned research, evaluation, learning, profile raising for each of the investment areas to include long-term longitudinal panel studies.

The People with Dementia and their Carers

strand will include development of:

- Peer support/befriending networks for people with dementia and their carers
- Training to support increased community 'know how' of the challenges faced by people with dementia and their carers
- Things to do, places to go and people to be with for people with dementia and their carers
- Transport initiatives to enable people with dementia to live well in the community
- Carer crisis intervention measures
- Opportunities for shared/joint activity including innovative shared care/respite
- Counselling services
- Advocacy services for carers.

DALLAS (Delivering Assisted Living Lifestyles at Scale)

The DALLAS programme is funded by the Technology Strategy Board to establish four communities across the UK to show how assisted living technologies and services can be used to promote well-being and enable people to live independently. A partnership across health, social care, third sector, academia and industry is taking forward the Scottish community project in five geographic areas.



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The ALLIANCE has worked in partnership with the School of Design at Glasgow School of Art on a series of community engagement and communication initiatives to support the project development, branding and service design – including developing tools such as ‘Hidden Talents’ and ‘A Little Birdie told us’ which uncovered themes that were important to people and will ensure that co-design will remain central to the programme in Scotland.

Children, Young People and Families

The ALLIANCE continues to build on its ‘Seen and not Heard’ work stream. Our Development Co-ordinator for Children, Young People and Families has contributed to the National Review of Services for Disabled Children and is currently developing case study based practice guidance to support implementation of Getting it right for every child (GIRFEC) to improve outcomes for disabled children and young people.

Primary Care Development Programme

The ALLIANCE is a partner with the Royal College of General Practitioners in this project which will draw together important findings from both ALISS and the first phase of the



LINKS project which made a case for General Practice developing links with community resources. The next phase aims to produce evidence that recommendations from both projects will work in practice for GPs and emerging Health and Social Care Partnerships.

Scottish Medicines Consortium (SMC) Public Involvement Project

The project continues to raise awareness of the SMC and to encourage more and better quality submissions on new medicines from voluntary groups. This partnership has so far provided an important opportunity for ALLIANCE members to affect decisions made by the SMC which should result in better outcomes for people with long term conditions, families and unpaid carers.

Dementia: Carers Voices Project

The ALLIANCE has been funded to host a project which will harness the work of the ‘Tommy on Tour’ campaign. The project aims to highlight the importance of family carers being enabled to build and maintain a network of support preventing crisis situations and feel able to ask for help. The project will also build on the letters and personal stories gathered during the ‘Tommy on Tour’ campaign to inform future policy and services.

Involvement Network

The ALLIANCE has established a network of individuals who are disabled, living with long term conditions or unpaid carers and wish to contribute to campaigning and policy activities for the ALLIANCE and its partners. Network members have so far been involved in a range of work including the Review of Community Pharmacy Services (Scotland), scoping for Walking Towards Better Health, a Self Management Week workshop and input to the work of the NHSScotland Key Information Summary (KIS) Project Board. Development of the Involvement Network has been supported by significant skill, energy and commitment from our volunteer, Sue Lavery.

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Allied Health Professional (AHP) Lead - Long Term Conditions and Co-production

In November 2012 the ALLIANCE recruited for an Allied Health Professional (AHP) lead to work with national partners to develop strategic interventions that will improve outcomes for people through closer collaboration between AHPs and the third sector. The post holder will work with ALLIANCE members, local authorities and health boards to stimulate local partnerships and innovation through co-production with people who use services.

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What Matters? What Counts? Personal Outcomes and Quality Measurement

The ALLIANCE was co-funded by the Scottish Government's Quality Unit, Better Together Programme, the Chief Nursing Officer, Public, Patients and Health Professions Directorate and the Joint Improvement Team to work on Personal Outcomes and Quality Measurement. The project reports to the Quality Alliance

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Board. The project is taking steps to ensure that people's own priorities or 'personal outcomes', and the extent to which they have been supported to achieve them on their own terms, are key to evaluating the quality of care and support and identifying future improvements.

A set of test scenarios has been agreed and progress is being made in three different work strands: Assessment and Support Planning in Health, Personal Outcomes in Evaluation and Personal Outcomes and Inpatient Care. The project lead also supported the Scottish Government measurement workshop at the Person Centred Health and Care Programme launch event in November as well as contributing to work on measuring outcomes for integrated health and social care.

Self-Directed Support and Health: Creating the Connections

The ALLIANCE sees a need to ensure a strong connection between self-directed support and health, particularly in terms of the drive from the Healthcare Quality Strategy for person-centred approaches. The question of how self-directed support and health interact will be



increasingly pressing as self-directed support legislation comes into force and health and social care integration develops. We are working closely with partners to help influence and shape the forthcoming Self-Directed Support Act.

To support this agenda, and maximise the potential benefit to people who are disabled or living with long term conditions, the ALLIANCE has established the Creating the Connections Programme to forge closer links and support a dialogue in which the voice of people who use support and services is at the centre.

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Changing Support, Changing Lives

The ALLIANCE has continued to work as a partner within the Changing Support, Changing Lives consortium which is building capacity across Scotland for self-directed support.

In developing an evidence base for the implementation of self-directed support, the ALLIANCE sits on the expert working group for the Pilotlight project, being delivered by IRISS.

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The group provides advice on the development of four pathways for self-directed support. The project aims to demonstrate best practice and develop blueprints on the effective delivery of self-directed support. Our partners in the consortium, IRISS, Scottish Consortium for Learning Disability, In Control and ENABLE Scotland are presenting a range of projects to increase the awareness of self-directed support amongst individuals and families, and the ability of local authorities to provide it.

Enhancing Engagement between the Third and Statutory Sectors

The ALLIANCE and Scottish Government initiated work, through the Quality Alliance Board, to drive greater partnership between the statutory and third sectors in health and social care. This work has been taken forward through three strands: development of an accessible resource to improve mutual understanding of public and third sectors; increasing engagement between NHS Board and third sector leaders; and exploration of the use of community benefit clauses in the NHS. The ALLIANCE has worked with partners to develop the online accessible resource,

www.discoverthethirdsector.org.uk, which went live at the end of 2012. Work will continue through 2013 to champion the sector and promote the resource as a practical, shared space to support partnership.

National Person-centred Health and Care Programme

The ALLIANCE was invited to lead the co-production strand of the National Person-centred Health and Care Programme, launched in November 2012. The other aspects of the National Programme focus on care experience and staff experience, led by Healthcare Improvement Scotland and NHS Education for Scotland respectively.

We have worked closely with a range of partners, including the Scottish Government, to develop the broad strategic shape of the co-production element which will take the form of the People Powered Health and Wellbeing Programme. A Programme Director will shortly join the ALLIANCE's senior team to drive forward this significant piece of work to help change culture and improve outcomes for people across Scotland.



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ALLIANCE Board

ALLIANCE Board (as at November 2012)

The Board of Directors are all non-executive directors elected from the membership or co-opted for specific skills and committed to the governance of the ALLIANCE. The Board and senior staff team work closely with a range of partners from the third sector, Scottish Government and health and social care national strategic agencies.

The ALLIANCE sits on a range of key groups, including the Health and Community Care Bill Delivery Group, the Quality Alliance Board (and related delivery groups), the Integration of Adult Health and Social Care Bill Advisory Group, and the National Steering Group for Joint Strategic Commissioning. The ALLIANCE Chief Executive chairs the National Health Literacy Action Group and our Chair has recently been invited to chair the strategic group that will drive the National Person-centred Health and Care Programme.

Name	Organisation
Michael Bews	Independent Consultant
Audrey Birt (Chair)	Breakthrough Breast Cancer
Claire Cairns	Coalition of Carers
Gail Cunningham	Thistle Foundation
Angela Donaldson (Vice Chair)	Arthritis Care in Scotland
George Grindlay	Angus Long Term Conditions Support Groups
Nigel Henderson (Vice Chair)	Penumbra
Gareth Horner (Treasurer)	Consultant, KPMG
Wendy Laird	Carers Scotland
Irena Paterson	Moray Disability Forum
Louise Peardon	Chest Heart & Stroke Scotland
Dorothy Strachan	Momentum Scotland

Members (as at November 2012)

25% ME Group
Aberdeenshire Signposting Project
Action for ME
Action for Sick Children (Scotland)
Action on Hearing Loss
Advocacy Matters (Greater Glasgow)

Alzheimer Scotland
Angus Cardiac Group
Angus Long Term Conditions Support Groups
Anticoagulation Europe
Aphasia Action Group
Arthritis Care in Scotland
Asthma UK (Scotland)

Ayrshire Cancer Support
Back Care - Lothian Group
Bobath Scotland
Brain Injury Awareness Campaign (BrainIAC)
Braveheart Association
Bravehearts
Breakthrough Breast Cancer

British Heart Foundation Scotland
British Lung Foundation Scotland and Northern Ireland
British Stammering Association Scotland
Brittle Bone Society
Cancer Support Scotland (Tak Tent)
Carers Scotland
Carers Trust
Carr Gomm
Castlemilk Relaxation Centre
Cavernoma Alliance UK
Centre for Health and Wellbeing
Changing Faces Scotland
Chest Heart & Stroke Scotland
CLAN Cancer Support
Clydeside Action on Asbestos
Coalition of Carers in Scotland
Community Health Exchange - CHEX
Community Renewal
Contact a Family
Crohn's and Colitis UK (NACC)
Deafblind Scotland
Diabetes UK (Scotland)
Disability Information Services in Perthshire
Dystonia Society
Edinburgh ME Self Help Group (EDMESH)
Enable Scotland
Epilepsy Connections
Epilepsy Scotland
Epilepsy West Lothian
Equal Futures

Fibromyalgia Friends Scotland
Flourish House
Genetic Alliance UK
Glasgow Carers Forum - Mental Health
Glasgow Voices for Change
Golightly Coaching
Gorlin Syndrome Group
Haemophilia Scotland
Haven, (Caring Counselling Communication Centre)
Headway Glasgow
Hearing Link
Highland Community Care Forum
Hirschsprung's & Motility Disorders Support Network (HMDSN)
HIV Scotland
Hypermobility Syndrome Association (HMSA)
IA (The Ileostomy and Internal Pouch Support Group)
IBD4friends
Inverclyde Asthmatic Caring Group
Iris Cancer Partnership
ITCanHelp (Scotland)
Lanarkshire ME Support and Advice Group
Leonard Cheshire Scotland
Let's Get on With It Together
Lothian Centre for Inclusive Living (LCIL)
Lupus UK
Macmillan Cancer Support
Macular Disease Society Group
Marie Curie Cancer Care

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(MS)
Multiple Sclerosis Therapy Centre
Lothian
Music in Hospitals
National Autistic Society
National Osteoporosis Society
National Rheumatoid Arthritis
Society (NRAS)
Neighbourhood Networks
Neurological Alliance of Scotland
Never Give Up, Never Give In
Open Secret
Organisation for Anti-Convulsant
Syndrome
Pain Association (Scotland)
Pain Concern
PAMIS
Parents of Autistic Spectrum
Disorder Adults (PASDA)
Parkinson's UK
PBC Foundation
Penumbra
People First (Scotland)
Pink Ladies
Plus Perth

PMR-GCA Scotland
Progressive Supranuclear Palsy
Association
Prostate Cancer UK (Scotland)
Psoriasis Association
Psoriasis Scotland, Arthritis Link
Volunteers (PSALV)
Quarriers
Revive MS Support
RNIB (Royal National Institute for
Blind People)
Scottish Association for Mental
Health (SAMH)
Scottish Burned Children's Club
Scottish Dermatological Society
Scottish Epilepsy Initiative
Scottish Head Injury Forum (SHIF)
Scottish Huntington's Association
Scottish Post Polio Network
Scottish Seniors Alliance
Scottish Spina Bifida Association
Self-Directed Support Scotland
Sense Scotland
Shared Care Scotland
Shared Lives Plus
SITE
Skin Conditions Campaign Scotland
Speak Easy
Speakability
Spinal Injuries Scotland
Stroke Association in Scotland
Sue Ryder
Support in Mind Scotland
TAP Fibromyalgia Support Group
Target Ovarian Cancer

Terrence Higgins Trust Scotland
The Little Haven
Thistle Foundation
Tourette Scotland
Towpath Trust
Transverse Myelitis Scotland Support
Group
Tuberous Sclerosis Association
Urostomy Association
Uveitis Information Group
VOCAL
Voluntary Health Scotland
Waverley Care
Wel Network Support Group
West Lothian Fibromyalgia Support
Group

Associates *(as at November 2012)*

1 Stop Therapies
Age Scotland
Allied Health Professions Federation
Scotland
British Association of Supported
Employment (BASE)
Befriending Network Scotland
British Association and College of
Occupational Therapists
Care Inspectorate
Chartered Society of Physiotherapy
Citizens Advice Scotland
Community Network
Community Therapists Network
Cornwallis Associates
Crohn's and Colitis UK - Scotland
Diabetes Minority Ethnic Group
(DMEG)
Diabetes UK Inverness and District
Group
Evaluation Support Scotland
Everyday Mindfulness Scotland
General Pharmaceutical Council
Heart Manual Team
Infusion Co-operative
Inspire Community Coaching
International Futures Forum
Intrelate Care CIC
Institute for Research and Innovation
in Social Services (IRISS)
Learning Network West
Life Support Partnerships
Light on the Path
Linkliving
Living Streets Scotland
Newton Stewart Branch Arthritis
Care
NHS Borders
NHS Education for Scotland (NES)
NHS Greater Glasgow and Clyde
NHS Lanarkshire
NHS National Services Scotland
NHS Tayside
Nursing and Midwifery Council
Outside The Box Development
Support
Paths for All Partnership
Patient Opinion
Royal College of Nursing Scotland
SCARF (Energy Efficiency Advice
Centres)
Scottish Health Council
Scottish Independent Advocacy

Alliance
Scottish Partnership for Palliative
Care
Scottish Pharmacy Board
Scottish Recovery Network
(Penumbra)
Scottish Union of Supported
Employment (SUSE)
Sincor Care
SKSScotland CIC
Social Care Ideas Factory
Society of Chiropractors and
Podiatrists
South East Area Lifestyle (SEAL)
Community Health Project
Stroke Workbook Team
SURF - Scotland's Independent
Regeneration Network
The National Pharmacy Association
Ltd
Universal Comedy
Voluntary Action Scotland
Volunteer Centre Glasgow
Volunteer Development Scotland
The Walking on Wheels Trust
West Dunbartonshire Community
Volunteering Services
Work4ME

Corporate Associates

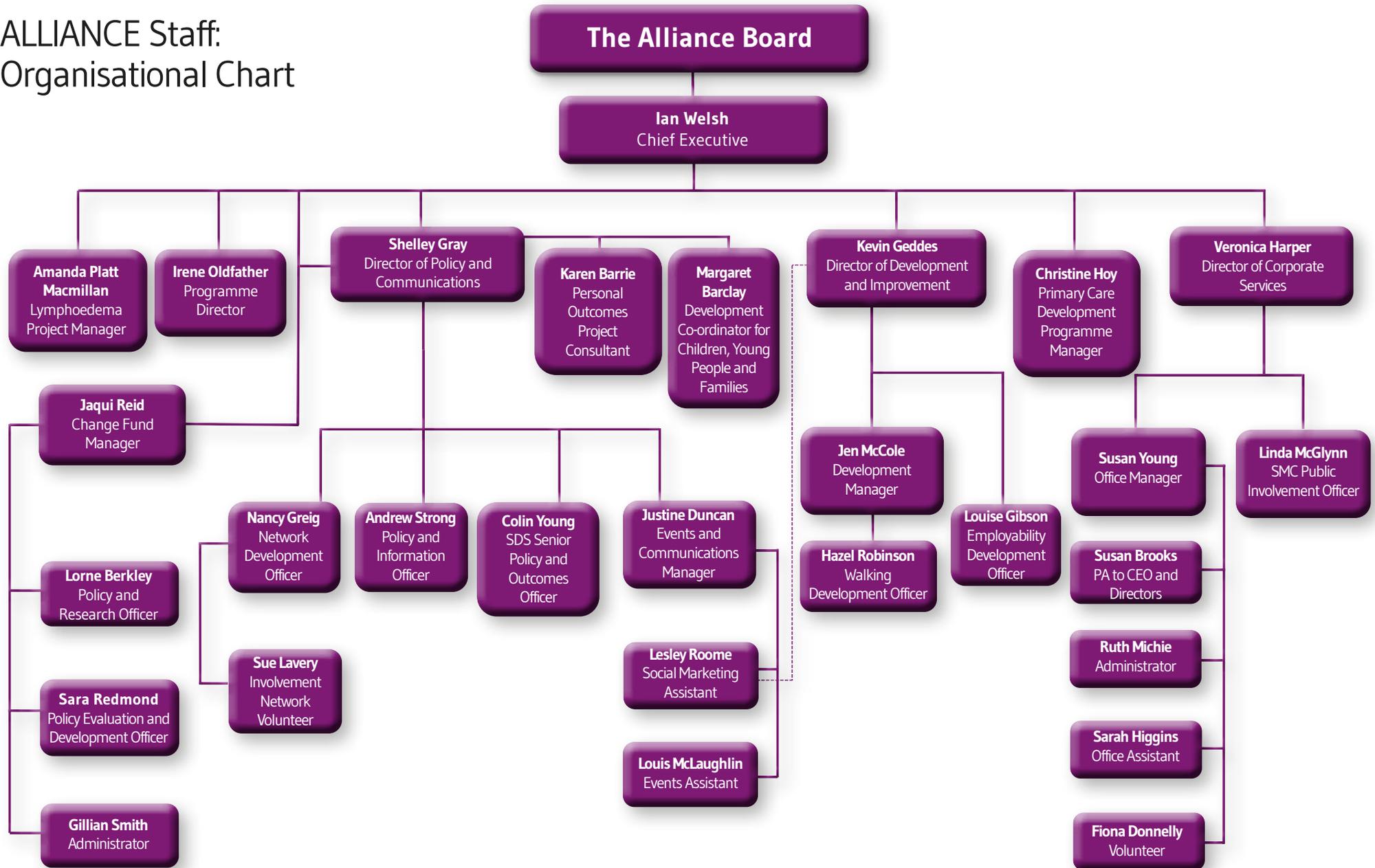
Alere Ltd
Tunstall Healthcare (UK) Ltd

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ALLIANCE Staff: Organisational Chart



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Health
& Social
Care

Health and Social Care Alliance Scotland (the ALLIANCE)

Annual Accounts for the year ended 30 June 2012

For further information, the full audited accounts are available from our registered office.

	2012 £	2011 £		2012 £	2011 £
STATEMENT OF FINANCIAL ACTIVITIES			NET OUTGOING / (INCOMING) RESOURCES		
INCOMING RESOURCES			Balance brought forward		
Grant to support operational costs	1,479,132	570,132		(1,280,461)	82,102
Sponsorship	51,644	17,170		2,132,951	2,050,849
Membership events and conference income	32,000	35,714	Balance carried forward	<u>852,490</u>	<u>2,132,951</u>
Grants to redistribute	-	1,765,000	Allocated:-		
Investment income	19,634	6,843	Unrestricted funds	288,575	222,838
Other income	14,256	12,461	Restricted funds	563,915	1,910,113
	<u>1,596,666</u>	<u>2,407,320</u>		<u>852,490</u>	<u>2,132,951</u>
RESOURCES EXPENDED			BALANCE SHEET		
Costs of generating voluntary income	110,153	109,959	Tangible fixed assets	35,081	13,753
Charitable activities costs	2,653,248	2,014,927	Current assets	870,677	2,717,039
Governance costs	60,346	52,259	Creditors, falling due in less than one year	(53,268)	(597,841)
Support costs	53,380	148,073	Net assets	<u>852,490</u>	<u>2,132,951</u>
	<u>2,877,127</u>	<u>2,325,218</u>	Represented by:-		
			Unrestricted funds	288,575	222,838
			Restricted funds	563,915	1,910,113
				<u>852,490</u>	<u>2,132,951</u>

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Self
Management

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Projects &
Programmes

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People
Powered
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Wellbeing

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Board,
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The ALLIANCE would like to thank all those who supported us during 2012:

Collaboration is at the heart of the ALLIANCE's approach. We work closely with our members, continue to develop our strategic partnership with the Scottish Government and have built closer working relationships with many organisations with whom we share aims and values. We have continued to forge links and common cause with the Independent Living Movement and Disabled People's Organisations; a vital relationship for the ALLIANCE as we work towards common goals of human rights and independent living.

We are pleased to have worked with:

- The Scottish Government Joint Improvement Team, Institute for Research and Innovation in Social Services (IRISS), Coalition of Care and Support Providers in Scotland (CCPS), Voluntary Action Scotland (VAS) and many others.
- The many individuals who have continued to drive the work of the ALLIANCE by sharing expertise gained through lived experience of long term conditions or disability. The voices of people themselves remain at the heart of the ALLIANCE and represent the most powerful means of shaping and delivering better policy, support and services across Scotland.

Annual Conference supporters:

- Scottish Government
- Momentum
- British Association of Supported Employment (BASE)
- Voluntary Action Scotland

Active Ageing learning and practice exchange conference supporters:

- European Commission
- Joint Improvement Team

Self Management Awards supporter:

- Intrelate.



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