



**THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND
REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022**

Company registration number SC307731 (Scotland)

Charity registration number SC037475 (Scotland)

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

COMPANY INFORMATION

Trustees	Ruth Dorman (Chair) Alan McGinley Mairi O'Keefe (Vice Chair) Irena M Paterson Janice Preston Emma Scott Morna Simpkins Douglas Taylor (Chair of Finance, Audit and Risk Committee) Nicky C Thomson Alexander Johnston (Treasurer) Donald Richards (appointed 01/08/2021)
Secretary	John Welsh (resigned 26/01/2022) Susan Young (appointed 26/01/2022)
Charity number (Scotland)	SC037475
Company number (Scotland)	SC307731
Registered office	Venlaw Building 349 Bath Street Glasgow United Kingdom G2 4AA
Independent auditor	Azets Audit Services Chartered Accountants Titanium 1 King's Inch Place Renfrew PA4 8WF
Bankers	CAF (Charities Aid Foundation) Bank Ltd 25 Kings Hill Avenue Kings Hill West Malling Kent ME19 4JQ Triodos Bank Brunel House 11 The Promenade Bristol BS8 3NN Shawbrook Bank Ltd Lutea House Warley Hill Business Park The Drive Great Warley Brentwood Essex CM13 3BE
Solicitors	Burness Paul LLP 120 Bothwell Street Glasgow G2 7JL Harper MacLeod The Ca'd'oro 45 Gordon Street Glasgow G1 3PE

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TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 30 JUNE 2022

The Trustees, who are also directors of the charity for the purposes of company law, present their report with the financial statements of the charity for the year ended 30 June 2022.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)".

Objectives and activities

The Health and Social Care Alliance Scotland's vision is for a Scotland where people of all ages who are disabled or living with long term conditions, and unpaid carers, have a strong voice and enjoy their right to live well, as equal and active citizens, free from discrimination, with support and services that put them at the centre.

The ALLIANCE is the national third sector health and social care intermediary; with over 3,000 members, it ensures the voice of people who are disabled or living with long term conditions and their unpaid carers, and the expertise of the third sector, are influential in shaping policy and practice. Members include large, national support providers as well as small, local volunteer-led groups. Many NHS Boards, Health and Social Care Partnerships, Third Sector Interfaces and Access Panels have joined the ALLIANCE.

Significant activities

Core activities

Policy and Campaigns

The ALLIANCE's policy and campaigns work is fundamental to the organisation's purpose. We continued to build relationships and the strength of our influence is evidenced by our central role at strategic level and the extent to which our agenda is at the heart of national policy.

Key activities during 2021-2022 were as follows:

Policy

- COVID-19 Inquiry – produced a briefing to identify key issues to be included within the independent inquiry, based on engagement with members. Met with Lady Poole, the chair of the independent inquiry into the handling of COVID-19 highlighting concerns regarding the lack of reference to social care within the terms of the inquiry and the importance of human rights, equalities and intersectionality throughout the approach, followed by a letter to the Deputy First Minister calling for social care to be fully considered in the independent inquiry. This resulted in amendments being made to the inquiry's terms of reference to expressly include social care, and a human rights based approach.
- Long COVID-19 – commissioned research exploring experiences of accessing state entitlements and social support. Continue to influence the approach taken via our involvement in a ministerial roundtable group chaired by Cabinet Secretary for Health and Social Care and secured funding in partnership with Chest Heart and Stroke Scotland and Asthma + Lung UK to develop a lived experience infrastructure to inform the ongoing work.
- Human Rights – appointed to SNAP Leadership Panel. Continued to be represented on the Civil Society Working Group on Incorporation as well as ongoing liaison with Scottish Government about forthcoming consultation on a human rights incorporation Bill. Planned and commissioned a research project on human rights based approaches in health and social care, with a report to be published late 2022. Gave written and oral evidence on human rights budgeting to the Scottish Parliament Equalities, Human Rights and Civil Justice Committee. Responded to the UK Government's consultation on changes to Human Rights Act. Worked jointly with other organisations to raise concerns about the

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Policy and Campaigns (continued)

- changes to Human Rights Act. Worked jointly with other organisations to raise concerns about the impact of changes on devolution and people's ability to claim their human rights.
- Social Security – submitted a comprehensive response to the Scottish Government's consultation on a Scottish Carers Assistance to replace the current Carers Allowance engaging with unpaid carers with sensory loss, and with learning disabilities to inform the response. Continued to develop relationship with Social Security Scotland, including active participation in their Operational Reference Group, External Equalities Network, and regular meetings with National Engagement Team.
 - NHS Recovery Plan - Third Sector Focus series interviewed third sector and civil society leaders on their views of the NHS Recovery Plan identifying areas not acknowledged in the plan but requiring specific and appropriate responses throughout and beyond the recovery period that would put People at the Centre of NHS Scotland's Recovery report.
 - Fuel Poverty – submitted a response commenting on proposals for the final Fuel Poverty Strategy, welcoming and supporting many of the measures within the strategy. Published the first episode of Equally Valued in partnership with Health and Care Scot explored fuel poverty - 'Fuelling Scotland's health divide – the cost of spiralling energy prices', speaking to experts from across the spectrum of health and care to find out what the rising fuel costs mean for individuals most at risk and in need of support.
 - Good Food Nation Bill - the ALLIANCE, alongside 17 other signatories, signed a joint letter to Maree Todd MSP calling for an independent statutory Food Commission to be established as part of the Good Food Nation (Scotland) Bill. The Bill, including the call for an independent statutory Food Commission, has now been passed by Parliament.
 - Volunteering Action Plan – contributed to the development of the Volunteering Action Plan which aims to create a Scotland where everyone can volunteer throughout their lives. The plan has been published by Scottish Government and is a living plan over a 10-year period, that seeks to raise the profile of volunteering and its impact on society.

Consultation responses and briefings

- Responded to consultations on the Human Rights Act; CPG Poverty Inquiry into poverty and stigma call for written evidence; COVID-19 (Recovery and Reform) Bill call for views; Call for views on Resource Spending Review; National Planning Framework 4 draft consultation; Call for views on Inquiry into Health Inequalities; Public Sector Equality Duty Consultation; Universal Periodic Review on Human Rights; alternative pathways to healthcare in primary care, the Good Food Nation (Scotland) Bill, the Right to Food (Scotland) Bill, the Coronavirus (Recovery and Reform) (Scotland) Bill, NHS climate and sustainability consultation, the Scottish Government's Resource Spending Review Framework, excess deaths during COVID-19, Fair Work.
- Published a briefing on Learning from changes to social care during COVID-19 and response to the Scottish Government's Long COVID-19 Service Paper.
- Started work in partnership with the Health and Social Care Academy and Engender on experiences of pregnancy/maternity services during COVID-19.

External engagement

- Convened meetings of Action Group for Advancing Human Rights in Health and Social Care, and supported HSCP Practitioner Human Rights Forum, Scottish Government Mental Health Equality and Human Rights Forum; UK Government Human Rights Act reform team; Social Security Scotland External Equalities Network.
- Participated in meetings and events with Glasgow Disability Alliance, Public Health Scotland; Marie Curie; Scottish Campaign on Rights to Social Security; Together; CHAS; Strathclyde University; SIAA; Human Rights Consortium Scotland; and EVOC.

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External engagement (continued)

- Met with a variety of stakeholders and members including: Human Rights Consortium Scotland, Civil Society Working Group on Incorporation, British Institute of Human Rights, Engender, Public Health Scotland, Social Security Scotland, the Scottish Food Coalition, and Environmental Rights Centre.
- Met with the Scottish Government Human Rights Bill team.

Engagement with politicians

- Provided oral evidence to the Scottish Parliament Health, Social Care and Sport Committee on Alternative Pathways to Primary Care; Scottish Parliament COVID-19 Recovery Committee on Excess Deaths during the COVID-19 Pandemic.
- Participated in Cross Party Groups on Long COVID-19; Poverty; Mental Health and Health Inequalities.
- Spoke on a panel discussion on the National Care Service at the Scottish Green Party Conference.
- Discussed with Michelle Thomson MSP our work on Long COVID-19 and National Care Service with Paul McLennan MSP.
- Participated in the Scottish Food Coalition's Day of Action in support of amendments to strengthen the Good Food Nation Bill.
- Signed a joint letter to the Prime Minister on retaining the Human Rights Act.
- Wrote to Maree Todd MSP concerning the exclusion of Frame Running from the Paris 2024 Paralympics.
- Fed into Health Committee scrutiny of NPF4, specifically on 20-minute neighbourhoods and lack of references to disabled people.
- Met with Jenni Minto MSP and Karen Adam MSP along with Scottish Food Coalition partners in connection with the Good Food Nation Bill.
- Attended cross party groups (CPG) on Mental Health, Poverty, and Long COVID-19.

Events, Communications and Media

Events

Digital Gathering 2022

People at the Centre: the ALLIANCE Digital Gathering featured sessions on topical issues throughout the week and was attended by nearly 300 people and included over 50 speakers across 23 sessions, explored topics such as sensory loss, health and wellbeing, human rights, stigma, and the proposed National Care Service. People's lived experience and storytelling was weaved throughout the event.

The Digital Gathering conference report was delivered in 'Newsnight' style video with journalist Michael McEwan.

Annual Conference 2022

Cabinet Secretary Humza Yousaf MSP opened the People: Community, Voices Stories ALLIANCE Annual Conference during a visit to Self-Management Project, Plus Forth Valley.

The event brought together communities through lived experience, providing a platform for voices to be heard and stories listened to. The event held 20 separate sessions with over 60 contributors from across health and social care. Sessions included:

- Cormac Russell, Managing Director and Founder at Nurture Development, delivered a guest lecture outlining how the relationship between organisations and communities across the world is changing.

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Annual Conference 2022 (continued)

- A session on embedding lived experience in the National Care Service, focused on how to meaningfully embed co-production and lived experience in the proposed National Care Service on an ongoing basis.
- One Last Spin film screening about the harms caused by gambling, with panel discussion with the film maker and creator.
- A session on the Women's Health Plan exploring the context behind the development of Scotland's first ever Women's Health Plan (2021-2024) and discussing the impact of a gendered health gap to women's experiences of healthcare provision.
- A session for people interested in finding out more about applying to the Self Management Fund: Resilience, Recovery and Development.
- A panel discussion on the recommendations of the National Taskforce for Human Rights Leadership and an update on progress towards incorporating human rights in Scots law.

Communications

The Annual Report for 2022 shares progress over the last year and highlights our contribution and influence in health and social care in Scotland. This report includes the main highlights for each area of work within the ALLIANCE, with links to further details of programme activities.

Humans of Scotland: published a second book highlighting the realities faced by disabled people, people living with long term conditions and unpaid carers during the pandemic, and capturing stories from staff working in the NHS in Scotland and in the country's health and social care third sector. The book creates a permanent record of life during COVID-19 and spotlights the many people disproportionately affected by the pandemic. The book was shared with MSPs, 481 libraries, universities, IJBs, HSCPs and contributors to raise awareness of common experiences of people at the sharp end of services of Scottish health and social care.

Communities in Action: throughout lockdown the ALLIANCE published over 50 case studies from the third sector in health and social care sharing the critical responses to COVID-19 by organisations. As we adapted to new circumstances the project shared knowledge, best practice and latest innovations across the health and social care sector.

Newspaper clippings

Opinions include a range of contributions from people with lived experience and:

Action for M.E.; Affa Sair SCIO; Alzheimer Scotland; Asthma UK; Audit Scotland; Blackwood; British Institute of Human Rights; British Lung Foundation Scotland; Carers Trust; Cheyne Gang; Chest Heart & Stroke Scotland; CILIP Scotland; Citizens Rights Project; ClimateXchange; Close the Gap; Coalition of Carers in Scotland; COVID-19:aid; Deafblind Scotland; deafscotland; Edinburgh Napier University; Equalities and Human Rights Commission (EHRC); Fast Forward; The Food Train Ltd; Gambling with Lives; Glasgow Caledonia University (GCU); Healthcare Public Affairs; Includem; International Futures Forum; iSIMPATY; Long COVID-19 Kids; Marie Curie; Mydex CIC; National Deaf Children's Society; Neighbourhood Networks; NHS Borders; Penumbra; PSPA; RCOTs; RGU; RNIB Scotland; RSJ Equality Consultancy; SAMH; SCLD; Scottish Ballet; Scottish Care; Scottish Centre for Children with Motor Impairments; Scottish Commission for People with Learning Disabilities (SCLD); Scottish Government; Scottish Human Rights Council (SHRC); Scottish Partnership for Palliative Care (SPPC); See Me; Self Directed Support; Scotland (SDSS); Sight Scotland; Sight Scotland Veterans; Social Enterprise; Scotland; Social Work Scotland; Strathclyde Law School; Stroke Association; tsiMoray; University of Glasgow; University of the West of Scotland (UWS); VOX Scotland; and WEAll Scotland.

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Media

The ALLIANCE continues to regularly comment in the media and featured in national and local press.

- Living Well project featured in a number of articles TFN, Scotsman, Sunday National, Sunday Post, P&J, Bauer Radio Station online news e.g. Clyde.
- Amplifying the voices of those who live with sensory loss, The Scotsman.
- NHS Scotland introduce transparent masks to enable lip reading, The Herald.
- Current care systems aren't working for people they serve and need radical change, The Scotsman.
- Bringing Women's health out the shadows, Health Europa EU.
- Amplifying the voices of those who live with sensory loss, The Scotsman.
- NHS Scotland introduce transparent masks to enable lip reading, The Herald.
- I lost 25,000 The Sunday Post.
- COVID-19 in Scotland: More Scots gambling during pandemic The Times.
- 'Living with COVID-19' is not enough. It's 'living well with COVID-19' that matters The Scotsman.
- Are Falkirk's youngsters gambling away their future? Falkirk Times.

Social media statistics - Facebook 3,825 (+333) likes; Twitter 19,596 (+1,224); Instagram 1,413 (+62) followers.

Self Management

- The Self Management Fund is available as grants to voluntary organisations and community groups throughout Scotland.
- Self Management Fund: Resilience, Recovery and Development 2021-2025 began on 1 June 2021 funded 49 new projects amounting to a total investment of £2.04 million; William Grant Foundation supplemented the fund by £150,000.
- Supported funded projects to continue their work, and to adapt and alter their project to respond to the needs of their communities.
- Re-opened the fund in April 2022.
- Self Management Week took place from 27 September to 1 October with the theme being "My Wellbeing, My Life" recognising the vital role that self management plays in supporting people's health and wellbeing.
- Self Management Awards, introduced by the Cabinet Secretary Humza Yousaf MSP, provide an opportunity to highlight every day heroes from across Scotland.
- Self Management Network.

Integration and Lived Experience (ILE)

- Developed a Community of Practice providing a network and platform for people and organisations to share learning, good practice and ideas with regards to engaging with the voice of lived experience and build a collective practice informed by and from people's lived experiences.
- Recommended by Health and Social Care Scotland to provide support to HSCP IJB Individual Representatives leading to the formation of a network for sharing learning and developing knowledge and skills.
- Hosted a 'Let's all co-pro' event as a part of Co-production Week Scotland 2021 highlighting how co-production and partnership working supports achievements of shared purposes and launched Scotland's Community of Practice – Lived Experience.
- Delivered focus groups on behalf of NHS National Services Scotland identifying areas for improvement of transplant services, to make services more person-centred and consistent across Scotland. This report will be presented to the Scottish Government later in 2022.
- Delivered a presentation to East Dunbartonshire HSCP's Integrated Care Home Support team leading to potential future partnership working with East Dunbartonshire HSCP.

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Integration and Lived Experience (ILE) (continued)

- Recorded a presentation for students at Queen Margaret University (QMU) highlighting how involving people with lived experience is imperative to improving service design, and highlighting how our individual members have helped shape policy and practice.
- A series of Third Sector Forums were held with partners in the Scottish Borders, including Borders Care Voice and the local Third Sector Interface (TSI). These forums have resulted in the new Chief Officer advising the IJB of his commitment to fulfil the three recommendations outlined in the ALLIANCE's Health and Social Care in the Scottish Borders report.

ALLIANCE Live

Using digital media including video, webinars and podcasts ALLIANCE Live aims to spotlight emerging issues, examples of good practice and innovation taking place within health and social care.

- Launched the NHS Recovery Plan: Third Sector Focus series interviewing a range of third sector and civil society leaders on various topics relating to the recovery and remobilisation of Scotland's healthcare system and providing a comprehensive overview of the third sectors role in the recovery of the healthcare system. Produced the report Putting People at the Centre of NHS Scotland's Recovery.
- Launched the Future of Social Care series including interviews with Public Health Scotland's Lead on Integration and Primary Care Information, Peter Knight and Meg Thomas, Head of Research, Policy & Participation at Includem providing a deeper insight into Scotland's move to embracing a National Social Care Service.
- Published the first episode of Equally Valued highlighting the views of the third sector and experiences of people at the sharp end of rising fuel costs providing a better understanding of the circumstances people are facing and the different ways in which the third sector is helping.
- Released Project Insights. Project previously funded by the Self Management Fund shared learning on how their projects improved support for individuals to help them self manage their long term condition.
- Interview with Chief Executive of Public Health Scotland, Angela Leitch provided an opportunity to hear about the work of Public Health Scotland during the COVID-19 pandemic and gain a greater understanding of the organisation's role within the wider healthcare system.
- In-depth discussion on addressing childhood poverty and food insecurity with Bill Scott, Chair of the Poverty & Inequality Commission, and Lindsay Graham, Deputy Chair of the Poverty & Inequality Commission underpinning the work within the ALLIANCE's Children and Young People activity.
- Podcast episode with Professor Colin Espie, founder of Big Health and Professor of Sleep Medicine at the University of Oxford, about Sleepio and Daylight apps highlighting the NHS' embrace of innovative digital technology to support the wellbeing of individuals and improve their sleep and underpinning the work of the ALLIANCE's Digital Health and Care programme in documenting successful digital approaches to health and wellbeing support.
- Episode two of the Equally Valued podcast spoke with a range of individuals including the Minister for Social Security and Local Government, Public Health Scotland representatives and third sector colleagues on Scotland's Social Security system providing a better understanding of how Social Security will impact those in Scotland already in receipt of various entitlements and how it will affect the country's relationship between poverty and health.
- In-depth interview with Ben Macpherson MSP on social security and the new Carer's Assistance providing an opportunity to learn how the Scottish Government's powers would impact on how individuals receive entitlements.
- Animation explainer video on human rights using digital technology when accessing or receiving health and social care support succinctly capturing the key messages on how human rights should be maintained when using digital technology for healthcare and underpinning the work of the Digital Health and Care programme.

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ALLIANCE Live

- Interviewed Citizens Advice Scotland promoting their Easing the Cost of Living initiative and highlighting key resources available to people requiring financial support and to the third sector who support individuals.
- A discussion with Starcatchers Chief Executive on implementing Article 31 of the UNCRC (on children's right to access leisure, play, and culture) providing a greater understanding on how its implementation will impact children's rights in Scotland, underpinning the work of the ALLIANCE's Children and Young People activity.

Carer Voices

- Engagement and outreach – reached over 255,000 people through 1,500+ talks over the last 6 years, contributing to culture change in many professions/ organisations through promotion of the principles of Intelligent Kindness and person centred care including Social Security Scotland (SSS), whose Chief Executive credited the talks as being a major contributor to the culture SSS are nurturing to ensure the approach taken to administer the social security entitlements in Scotland is founded on kindness, dignity, and respect. An updated report was published detailing the actions SSS have taken as a result of this partnership.
- Partnerships continue with Glasgow City and South Lanarkshire Health and Social Care Partnerships, regular Intelligent Kindness sessions are delivered as part of induction days for new healthcare staff embedding the principles of person centred care into the practice of new professionals from the very start of their careers.
- Engagement and outreach was integral to our involvement in discussing the scope of the future Carers Strategy, with the Minister for Mental Wellbeing and Social Care committing to the publication of a standalone Carers Strategy.
- Hosted a drop in evening session with Chief Nursing Officer Directorate on the Healthcare Framework for Care Homes, in order to facilitate lived experience engagement with the Framework and to centre the perspective of older people.
- Developing a publication, 'Effecting Change', which will document the learning and culture change adopted by organisations across Scotland who have embedded the principles promoted by the Carer Voices project. This publication will be used as a resource to demonstrate the impact of our work and will be launched at the Scottish Parliament in November 2022. Partners include NHS Ayrshire and Arran, Chest Heart & Stroke Scotland, Marine Scotland, Social Security Scotland, NHS Lothian and Police Scotland.
- NHS Scotland Annual Conference 2022 - interviewed the Chief Nursing Officer Directorate at the Scottish Government about each of their leading roles, what they have been doing to support staff during COVID-19, and what their hopes are for this year's conference.
- Represented on several steering groups, including the Social Covenant Steering Group, and the Carers Rights and Support Steering Group promoting the voice of unpaid carers in Scotland and highlighting priority areas for policy and support ahead of the publication of the National Carers Strategy, as well as the development of the National Care Service (Scotland) Bill.
- Monthly digital Conversation Cafés for the Social Covenant Steering Group members and open Café for unpaid carers provide a platform to meet, share experiences and make connections in a more informal space. Carers are able to share what matters to them, and resilience and self management strategies, or simply share a social space with people in a similar position.
- Carer Voices Twitter has reached 8,269 followers with the Facebook page having 767 likes and 836 followers to date.

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Digital Hub

- Gave evidence to the Scottish Parliament's Health, Social Care and Sport Committee inquiry on Alternative Pathways to Health highlighting that the Scottish Government should not take a 'digital first' approach, rather there should be an ongoing digital choice to give people a range of access points to ensure healthcare is inclusive to all. This was acknowledged in the Committee's report on this topic, and is also reflected in the Scottish Government's refreshed Digital Health and Care strategy.
- Published an evaluation of the ALISS Digifest event which addressed the need for services to take a joined-up approach to working towards making digital health and care a reality by making services accessible and eliminating digital inequality. This will be reflected in the ALISS site development.
- Completed ALISS integration with Glasgow Alliance to End Homelessness (GAEH) and launched as part of their Winter "Get Help Glasgow" campaign, with further promotion and work planned, meaning that ALISS data is now available to homeless people and professionals accessing the GAEH website.
- Gave evidence at Parliament on Alternative Pathways to Primary Care leading to the Health and Social Care and Sports Committee acknowledging the importance of locally available data on community services for effective signposting to Alternative Pathways to Primary Care, and acknowledged the important role ALISS plays in this regard leading to the committee calling for Scottish Government to work in partnership with ALISS to assess actions and associated funding required to achieve this.
- Led on a range of initiatives designed to support the Digital Health and Care Strategy. The Digital Citizen Panel was identified as an infrastructure for public engagement with the Digital Front Door programme which has been identified as a priority by the Digital Citizen Delivery Board 2022/2023.

Health and Social Care Academy

- Delivered events in partnership with Disability Equality Scotland (DES) and Mobility and Access Committee for Scotland exploring 20-minute neighbourhoods and raising awareness of the concept. The final report was used to inform the ALLIANCE's consultation response on the National Planning Framework 4 (NPF4) and findings were presented at the 2021 TiS National Housing Conference and as part of Scottish Government roundtable on NPF4.
- Delivered 'Reducing Stigma, Emphasising Humanity' series of events providing a space for people to consider how stigma relates to their work or lives, build connections, align experiences across the health and social care sector (and beyond) and consider actions to tackle stigma. Findings were used to inform the ALLIANCE evidence to the Cross Party Group on Poverty's inquiry into poverty-related stigma and consultation response to the Mental Health Law Review. A final report is due to be published which will include findings and recommendations for key decision makers including the Scottish Government.
- Published the Climate Action and Social Care report in partnership with Scottish Care including a range of principles and actions required to build a more sustainable sector. Continue to champion the findings and actions in the report to Scottish Government, regulatory bodies, the social care, and environmental sector.
- Hosted inaugural 'Being Human' lecture with keynote speaker Rosemary Kayess, Chair of the UN Committee on the Rights of Disabled People exploring the importance of embedding human rights into health and social care policy and practice and highlighting the challenge of stigma, discrimination and inequality faced by disabled people, people living with long term conditions and unpaid carers in Scotland.
- Ongoing partnership with Engender includes capturing the experiences of accessing pregnancy and maternity services during COVID-19 to inform the Independent COVID-19 inquiry. Findings from the maternity health survey will be used to inform wider work on women's health including the Women's Health Plan and builds on previous work raising the profile of maternal health inequalities.

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Self-directed Support/Social Care (SDS)

- Responded to both the National Care Service (NCS) consultation, with full response, a summary document, and an anthology of contributions from members and KPMG work on the NCS Current Operating Model, Target Operating Model, and proposed structure, highlighting key concerns from our membership. The National Care Service (Scotland) Bill reflected many issues and suggestions raised in our responses and we have been invited by Scottish Government to contribute to a range of areas of the NCS work, including the Social Covenant, Key Stakeholders Group, and KPMG reference group with a range of MSPs expressing commitments to respond to the concerns raised.
- Completed signatory campaign around lived experience and the third sector in the NCS, with 145 signatories which was shared with MSPs and key contacts in Scottish Government. Scottish Government response committed to embedding human rights based approaches throughout the NCS, prioritising co-production with people with lived experience, and involving the third sector.
- Compiled second anthology of NCS Opinions following NCS consultation resulting in engagement with key organisations from across the third and independent sector and improving knowledge of current priorities for the NCS within our membership. Two Opinions republished by wider media thus widening impact.
- Published My Support My Choice: People's Experiences of Self-directed Support and Social Care in Scotland (MSMC) local reports (in partnership with SDSS) for Scottish Borders, Glasgow, Moray, South Lanarkshire, Dumfries and Galloway, and Highland, with associated Easy Read summaries. Delivered MSMC feedback sessions and presented workshops on findings for SDS Leads meeting. All six local authorities/HSCPs contributed response chapters with several committing to implementing changes to SDS implementation and strategic planning based on the report.
- Provided feedback on the revised Guidance for SDS Options 1 and 2 during COVID-19, the new 12th Standard for SDS, and the draft proposals for the new SDS Guidance and Strategy with many of the suggested edits and considerations being implemented.
- Published research project on people with Long COVID-19's experiences accessing social support (in partnership with CHSS) and shared report with key stakeholders and MSPs highlighting gaps in communication across health and social care and the small proportion of people living with Long COVID-19 who have been able to access social care or State entitlements. Led to follow-on project proposal on children and young people with Long COVID-19 and their access to social support, in partnership with Long COVID-19 Kids.
- Drafted Long COVID-19 debate briefing and key stakeholder statement on Long COVID-19, highlighting the need for effective social care support and providing the first evidence, based on lived experience, of people with Long COVID-19's experiences of accessing social support. This briefing has been repeatedly referenced by cross-party MSPs in debate on Long COVID-19 (19 May).

Sensory Hub

- Led participation in a multi-agency Short Life Working Group to develop the first edition of the National Low Vision Service Scotland (NLVSS) Catalogue. This work will form part of new central procurement for dispensing optical services across the country.
- Participated in NHS Education Scotland, multi-agency stakeholder group to produce training aims and learning outcomes, for Community Optometrist and Dispensing Optician accreditation. This accreditation will contribute to the provision of high quality, consistent Low Vision services across Scotland.
- Undertook engagement work in relation to people's experiences of Low Vision services in Scotland, produced a summary interim report that will inform the development of the new National Low Vision Service for Scotland. Final report will follow later in the year.
- Compiled base-line information in relation to Rehabilitation and Habilitation Services and Workforce across Scotland. Presented findings and outlined issues to the Cross-party Group on Vision Impairment (CPGVI) and produced letter detailing sight loss sector key concerns on behalf of CPGVI Chair for submission to Cabinet Secretary for Health and Social Care.

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Sensory Hub (continued)

- Established Scottish Vision Services steering group and developed proposal to reinstate Vision Rehabilitation qualification pathway in Scotland to incorporate a Habilitation component to enable dual qualification to enable timely service provision and support to children, young people and adults. Modularised course structure to be developed to widen qualification routes.
- Established the Sight Loss Research Network to bring sight loss organisations, charities and academics together to ensure research better reflects the requirements of the sector and brings the voice of lived experience into academia.
- Represented on the National Audiology Review Board – Reference Group, chaired by Sense Scotland. Providing an advisory role regarding engagement work exploring Audiology in primary care. This interlinks with the National Audiology Review and is anticipated to lead to service improvements.
- Provided ongoing national co-ordination and support for the See Hear Leads network, engaging with all 32 Local Authority areas, sharing and signposting relevant information, advice and guidance support/resources. Developed guidance resources on fire and smoke alarm systems, COVID-19 responses and Mental Health.
- Providing ongoing secretariat support for the Cross Party Group on Deafness (CPGD) work, engaging with over 40 members nationally. Sharing and signposting any relevant information, advice and guidance support / resources.
- Supported various organisations in making their information accessible for individuals with sensory loss including accessible film clips with subtitles, British Sign Language (BSL) and voiceovers produced including:
 - National Records of Scotland (NRS);
 - Social Security Scotland; and
 - Scottish Disability Sports
- Supported Police Scotland with their taser programme for Police Officers to be sensory loss aware and how to communicate when Police Officers stop an individual with sensory loss with tasers. Communication and language barriers were highlighted throughout, as was further information on issues such as cochlear implants and pacers within this context.
- Invited to become the co-ordinator of the Nordic Network in relation to deafblindness network which comprises professionals from the fields of neurology, education, psychology.
- Assessor on the Nordic Welfare Centre course 'Tactile Working Memory Scale' enabling delivery of training on assessment techniques which uniquely focus on the bodily-tactile modality within the deafblind population in Scotland. This work will be rolled out via membership groups in education and complex communication support needs in 2023.

ALLIANCE Meeting Rooms and Hot Desks

Meeting room hire and hot-desks were unavailable during 2021-2022 due to COVID-19 restrictions. The rooms reopened for use in July 2022.

Organisational

Funding

The Strategic Partnership Agreement resulted a new consolidated financial arrangement based on a three-year outcome agreement funded until 2023.

The agreement recognises the ALLIANCE is an independent membership charity that retains the right to set its own priorities in response to its members and acknowledges the role of the ALLIANCE as 'critical friend' of the Scottish Government. The Scottish Government remain our principal funder.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 30 JUNE 2022

Membership

- Over 3,200 members.
- Continued to provide a diverse range of membership events including Childhood VI; Chief Nursing Office Engagement; Cyber Security Train the Trainer; Media Training; SSSC; Using Case studies; Engagement with Scottish Parliament; Older People Strategies.
- Involvement Network participated in Scotland Reducing Gambling Harm programme, Long COVID-19 project, and National Care Service Signatory Campaign and opportunities to participate in Scotland's next National Action Plan for Human Rights leadership panel.

Staffing

Staff have increased from 81 to 110 at June 2022.

Volunteers

Our volunteers include our Board of Directors, Involvement Network and volunteer support workers. The ALLIANCE would like to thank all volunteers for the generous donation of their time and effort, which is much appreciated.

ONGOING PROJECTS FOR 2021/2022

The undernoted provide information on the key outcomes of ongoing ALLIANCE programmes. Further information on each programme can be found on the website.

Chronic Pain

- Undertook a national survey into chronic pain to inform the Scottish Government's national consultation on the draft Framework for Chronic Pain. Published results in My Path, My Life, My Right to Live Well report has been key in informing the Framework and will inform other future policy work.

Europe

- Attended the first meeting of the UK Domestic Advisory Group (DAG) at the Foreign Office in London, on behalf of SCVO, the ALLIANCE and the Scottish third sector. This group will convene a Civil Society Forum to look at how the EU/UK Trade and Co-operation Agreement will affect Scotland. Attended a further session of DAG which set out how this important committee will work at implementation level. This work will continue as the EU/UK relationship is negotiated, and the DAG will continue to advocate for strong co-operation.
- Continued to engage with the EUPATI networks, looking at the EUPATI starter kit and National Platform Strategy 2020-2025, to promote a more patient-led partnership that will enhance patient engagement alongside our European partners.

South Ayrshire Adult Protection Committee (SAAPC)

- Carrying forward a number of engagement strands with South Ayrshire Adult Protection Committee to ensure that communities can be best supported to participate. Will host a number of engagement sessions with people in South Ayrshire for them to reflect on and suggest best practice in how they would like to engage with SAAPC going forward.

Medicines

- iSIMPATY Project - advised and promoted the objectives of training for healthcare professionals in order to carry out Medicine Review. Medicine Review is an important process for polypharmacy patients to take a more active role in their own care and reassess what their personal health goals are. This project has so far enabled over 5,000 Medicine Reviews for patients.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 30 JUNE 2022

Medicines (continued)

- Adviser to the polypharmacy patient group and clinician group, promoting the lived experience patient perspective and advocate for the use of Medicines Review. These groups work together to produce new clinician and patient guides on polypharmacy, as well as continue to develop the resources and toolkits on the Managing Medicines polypharmacy app.
- Attend the Pharmacotherapy Strategic Implementation Group (PSIG) meetings, to discuss progress made on the Scottish Pharmacotherapy service. Advise on work completed by NES Digital Service on the design and implementation of e-prescribing for pharmacotherapy, and HIS on a serial prescriptions implementation toolkit, and on the broader challenge of evidencing the pharmacotherapy service in the long-term, and how to select outcome measures to do this. Will continue to engage with the PSIG as the service develops.

Getting it Right for Every Child (GIRFEC)

- Commissioned external researcher to undertake a project on disabled children and young people's access to support during COVID-19 to explore what gaps disabled children, young people and their families experienced in accessing health and social care services during the pandemic. Developed a child-centred methodological approach that will inform other areas of work for the Children and Young People Programme.
- Submitted responses to the Stakeholder Focused GIRFEC guidance refresh consultation in December 2021, and the Public Consultation on the guidance refresh on the Assessment of Wellbeing in February 2022.
- Met with GIRFEC Policy Team, Scottish Government to plan an ALLIANCE Live interview to support the publication of the refreshed GIRFEC guidance, due later in 2022. This informed our membership of relevant changes to the GIRFEC guidance in order to continue raising awareness about how to implement the GIRFEC approach to support the wellbeing of disabled children, young people, those living with long term conditions, and their families.
- Delivered a Digital Gathering event 'Mealtime Stories: Food & Wellbeing', exploring how the third sector supports children, young people and families experiencing food insecurity and enabling members to network and discuss ideas/initiatives to support children, young people and families facing food insecurity, which disproportionately and additionally impacts disabled people. This further established relationships within our networks and further informs our work related to addressing the cost of living crisis.
- Held 'UNCRC Incorporation in Scotland policy updates, practical application and awareness raising' which looked at UNCRC policy and implementation; the event is the first of a series of events planned in partnership with Children's Parliament, Together, GCVS, Children in Scotland and the Scottish Child Law Centre. This event series aims to raise awareness and build capacity about the UNCRC across the third sector as we await the incorporation of the UNCRC into Scots Law.
- Continue to deliver Getting to Know GIRFEC at pace, with one session being held at least once a month.

Lived Experience

- Following two significant pieces of engagement work (People at the Centre Engagement Programme and Mobilisation Recovery Group which informed the Independent Review of Adult Social Care) that highlighted the need for people to be involved in co-designing and co-producing services, the ALLIANCE were invited by Scottish Government to offer suggestions about future lived experience leading to a meeting with Cabinet Secretary Humza Yousaf MSP and Kevin Stewart MSP at which the Cabinet Secretary advised he was "blown away" by the breadth of the activity we lead on. This resulted in the ongoing funding of the Heart Disease, Diabetes and Respiratory lived experience programmes.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 30 JUNE 2022

Heart Failure and Palliative Care

- Supported Heart Failure and Palliative Care education programme in collaboration with NHS Greater Glasgow and Clyde (NHS GGC). The ALLIANCE administer funds on behalf NHS.

International Foundation for Integrated Care Scotland (IFIC)

- The ALLIANCE administers this fund on behalf of the IFIC Scotland.

Links Worker Programme (Glasgow and West Dunbartonshire)

- Glasgow Links Practitioner was awarded Social Prescribing UK Links Worker of the Year at the National Association of Link Worker Awards 2022. The shortlist of four included two ALLIANCE Community Links Practitioners (CLP). Also shortlisted for Social Prescribing UK Partnership of the Year in conjunction with a Glasgow GP Practice.
- Working with SGN to pilot a package of support to address immediate and medium-term fuel and food poverty, with a view to developing further partnership work between ALLIANCE members and SGN.
- Gave evidence to the Scottish Parliament Health, Social Care and Sport Committee on Alternative Pathways to Primary Care highlighting the impact short term competitive financial models have on staff retention and security. The resulting report calls on the Scottish Government to evaluate each Health Board's progress in bringing forward updated recruitment plans with a view to expanding the provision of CLPs to every GP practice in Scotland.
- Partnership work with the Trussell Trust has secured two full time CLPs to work across their food banks in Glasgow. Service delivery is expected to commence in Autumn 2022.
- Designed a poster that was displayed at the NHS Scotland Conference 2022. The poster was highly praised by peers for reflecting the intrinsic strengths of the Links Practitioner role within primary care.
- Continue to partner with local community assets to provide group work to reduce social isolation and promote self management. Examples include healthy eating cooking courses, walking groups, gardening groups and mild to moderate mental health groups.
- Partnership work with University of Glasgow saw lectures delivered to medical students by Senior CLPs along with opportunities for students to shadow CLPs in Glasgow GP Practices, thus providing a better understanding of the benefits of adopting the Links Approach in areas of high deprivation across the city.
- Supported local West Dunbartonshire organisations by donating food for distribution to those in need, and waterproof clothing for primary aged children and adults attending outdoor activity programmes run for local families experiencing difficulties. Further volunteering and activities to benefit West Dunbartonshire communities are planned throughout 2022/2023.
- Worked with Kids Out Scotland to identify low income families who would benefit from Christmas and Eid gifts in Glasgow and West Dunbartonshire. Over 300 children received gift bags containing toys, books and other gifts.
- Based in 53 practices across Glasgow and 16 practices in West Dunbartonshire. Worked with 8,674 unique clients and held 29,723 appointments from April 2021-March 2022 in Glasgow and West Dunbartonshire CLWs worked with 746 unique clients and held 2,382 appointments.

Mental Health

- In partnership with VoX, the ALLIANCE have taken a lead role in engaging with lived experience in the development of future Mental Health Standards which focus specifically on adult secondary care, including inpatient and community-based services. This was at the invitation of the Kevin Stewart MSP. A range of engagement opportunities were carried out to collect people's views and experiences, and the final report will be submitted to the Scottish Government Mental Health and Wellbeing Quality Standard Working Group and should form the principles that underpin the standards.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 30 JUNE 2022

Mental Health (continued)

- Living Well – Emotional Support Matters (Mental Health Foundation) promotes the mental and emotional wellbeing of people living with long term conditions in response to the disproportionate mental health impact experienced during the COVID-19 pandemic. The programme provides financial investment, training and capacity building to eight partner organisations who support people living with long term conditions including: SeeMe Anti Stigma Training; StressLESS Training; Mental Health and Self Management Training; peer learning network.
- Supported the Reducing Stigma, Emphasising Humanity Digital Gathering event, with contributions from SeeMe campaign lead and volunteers in to tackling mental health stigma. This event resulted in partner organisations implementing a new activity (Pass the Parcel) and being featured in their local newspaper thus raising awareness of mental health and prevention activities.
- Supported Mental Health Foundation in putting out a tender for external evaluation of the COVID-19 Recovery Programme, of which Living Well is one aspect.
- Secured funding from the Scottish Government in partnership with the Mental Health Foundation to develop a Diverse Experience Advisory Panel (DEAP) a group of 30 individuals who come together and comment on mental health policy.

Macmillan Transforming Cancer Care Lived Experience Programme

- Recruited and continue to support four people affected by cancer to serve on the Transforming Cancer Care Executive and Delivery Groups.
- Focus groups held late 2021 to explore people's perceptions and views of cancer prehabilitation services. Insights report published March 2022. Scottish Government's Cancer Prehabilitation Implementation Steering Group response received and published May 2022.
- Launched new peer evaluator project April 2022 to co-design and co-deliver focus groups with people affected by cancer, with targeted focus to amplify the voices of people from seldom heard and marginalised communities.

Scotland Reducing Gambling Harms

- Supported the release of the documentary One Last Spin raising awareness of the negative impact gambling can have on people and their families and friends. Developing a dissemination plan and set of resources to use the film to promote conversations on gambling harms and how these can be addressed at national level, particularly in relation to gambling harm and suicide prevention.
- Worked in partnership with YoungScot and Fast Forward to explore young people's views and experiences of gambling and gaming. The results of the research were published in the "Young People's Views on Gambling and Gaming" and shared through the ALLIANCE Digital Gathering.

Women's Health Plan and Mesh

- Following ALLIANCE's engagement with women who had experience of private mesh removal surgery and an evidence session with the Health, Social Care and Sport Committee, Scottish Parliament passed the Transvaginal Reimbursement Bill. Minister Maree Todd and MSPs thanked the ALLIANCE for our work in engaging with women with lived experience. The ALLIANCE extends its thanks to the women who participated.
- ALLIANCE is in the process of convening a Mesh Lived Experience Stakeholder Group and Conversation Café to support women with lived experience of transvaginal mesh to share their experiences and views to inform policy change and service development, and access peer support.
- To support the implementation of the Scottish Government's Women's Health Plan, the ALLIANCE is setting up a Women's Health Plan Lived Experience Stakeholder Group. This group will provide women across Scotland with the opportunity to inform policy change across women's health services. In addition, the ALLIANCE is supporting the implementation of the Plan across a range of priority areas, including sharing information, contributing to an intersectional evidence base on women's

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 30 JUNE 2022

Women's Health Plan and Mesh (continued)

health, and collecting lived experience to build best practice examples of service development and delivery.

Reserves policy

Fundraising for umbrella groups like the ALLIANCE presents a different challenge from condition specific long term condition charities. There are limited opportunities for the ALLIANCE in terms of approaching trust funds or for raising funds through individual donations. On the other hand, the organisation does benefit from having a positive relationship with the Scottish Government and receiving funding from them.

The organisation co-opted an accountant to the board of directors in August 2009 to act as treasurer and assist in developing a robust reserves policy, as well as negotiating the need for reasonable reserves as part of effective business planning. The directors understand the importance of the organisation working towards holding a level of free reserves to support the activities of the charity, should there be a significant decrease in the income or a requirement for additional resources.

The minimum of reserves required to comply with our reserves policy is £6m. This provides funding for:

- Income risk - to protect the charity against a fall in income levels
- Cessation - to ensure that all liabilities can be discharged in the event of cessation
- Working capital - to provide working capital in the event that expenditure is needed ahead of income being received
- Opportunity - to provide funding for new initiatives or opportunities
- Adversity – to protect the charity against unplanned adverse events such as losing key staff, theft, fire or adverse publicity.

The latest reserves amount at 30 June 2022 is £12,563,439. Of these £9,214,324 is unrestricted and £3,349,115 is restricted. Of the unrestricted funds, in addition to the reserves policy, £3.3m relates to the self management grant. The Trustees consider that the total of unrestricted reserves are regarded as free reserves.

Reserves are in line with the reserves policy.

Investment performance

The banks chosen by the board reflect a desire to balance ethical standards and safety in relation to funds available to the organisation. The objective is to maximise interest at a low risk to the ALLIANCE.

FUTURE PLANS

- Continue to work in partnership with the Scottish Government, as part of the strategic partnership agreement, ALLIANCE members and other partners to improve health and social care.
- Continue to deliver partnership and parliamentary work to ensure that people are at the centre of policy in all relevant areas, including social care, Self-directed Support, COVID-19, Primary Care, Social Security, Equality and Human Rights, Mental Health, Women's Health, Self Management, Sensory Loss, Digital Health and Care, and transitions and ensure the voice of lived experience drives and influences policy and practice.
- Progress the Scottish Sensory Hub to create a sensory centre of excellence, which will consider research and development, best practice and a human rights agenda for anyone living with or impacted by sensory loss in Scotland.
- Continue to develop the Integration, Lived Experience and Engagement Hub to create a strategic point of connection to the cross-sector strands of work in health and social care that will increasingly utilise lived experience in partnership policy and practice formulation.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 30 JUNE 2022

Future plans (continued)

- Continue to deliver the Glasgow and West Dunbartonshire Community Links Programmes.
- Issue a further round of 'Discover Digital' grants, encouraging the development and usage of digital health and wellbeing tools amongst seldom heard and minority communities. The Discover Digital guide will be adapted into an online and in person training course. Additionally, there will be a 'Discover Digital roadshow package' which will fit into wider cultural and leisure events organised by local authorities, entertainment venues or other providers.
- Progress the ALISS programme to increase the amount of information on community assets available to the people of Scotland, improve the quality of that information, improve the quality of the ALISS user experience, and increase the number of people accessing ALISS information directly or via other access points.
- Continue to develop and maintain strong working links with Health and Social Care Partnerships and third sector partners in their work to deliver integrated health and social care and support developing National Care Service in line with ALLIANCE member priorities.
- Progress and develop ALLIANCE Live through podcasts and videos, sharing health and social care insights from key decision makers and innovators from ALLIANCE membership, lived experience reps and Scottish Government.
- Continue to champion the voice of lived experience through our Humans of Scotland programme.
- Maintain strong links with Scottish Government GIRFEC and relevant children and young people's policy, update ALLIANCE suite of GIRFEC resources and maintain and continue to develop ALLIANCE outreach GIRFEC training and empowerment programme.
- Continue to develop our portfolio of engagement work, sharing learning and insights through various outputs including ALLIANCE Live, opinions, events, social media and publications.
- Build upon our diverse membership and deliver our extensive rolling programme of membership events.
- Continue to build upon our sensitive partnership engagement programme.
- Continue to progress climate change activity and develop partnerships.
- Recognise and raise awareness of the contribution and role of unpaid carers with a Carers' Concert.
- To work in partnership with Scottish Ballet on SB Health providing entry points to dance health throughout the lifecycle, which will support the Scottish Government's social prescribing priorities including "place and wellbeing".
- Develop work to address the Cost of Living crisis with our members including working in partnership with SGN to pilot a package of support and extend this partnership to include our member organisations.
- Continue to raise awareness of and put people at the centre of reducing gambling related harms in Scotland.
- Promote positive mental health and wellbeing for people living with long term conditions in partnership with Mental Health Foundation through an organisational capacity building approach as part of the Living Well: Emotional Support Matters programme.

Recruitment and appointment of new Directors

The board of directors comprises of member directors and co-opted directors. Member directors must be a member of the ALLIANCE and nominated for election. Co-opted directors are appointed due to their specific skill set and need not be a member or nominated for appointment.

The maximum number of directors is 15; with a maximum of 12 being member directors and a maximum of 3 may be co-opted. The minimum number of directors allowed is 4.

The board appoint one director as chair, up to two as vice chair, a treasurer and a chair of the Finance, Audit and Risk (FAR) Committee at the Board meeting directly after the AGM. These directors carry additional responsibilities relevant to their role.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 30 JUNE 2022

Recruitment and appointment of directors (continued)

New directors are offered induction support from the Chair and Company Secretary. This includes a pack of information outlining the roles and responsibilities, the governing document, organisational structure, copies of audited accounts and relevant organisation reports, including future plans and objectives.

Organisational Structure

The board meet every three months to discuss relevant business, compare operational achievements to strategy and business planning and provide governance. The Chief Executive stepped down at the end of January 2022 and was replaced by 2 Chief Officers. A scheme of delegation is in place and the day-to-day responsibility for the provision of services of the organisation lies with the Chief Officers.

Board meetings are supported and attended by the senior team comprising the Chief Officers, Director of Policy and Communications and Director of Strategic Partnerships.

There is one sub-committee: Finance, Audit and Risk (FAR) Committee.

The FAR committee meet every three months at which time the organisation's finances are discussed in detail. The FAR committee recommend approval of the finances to the board.

Additional duties for board members may include representing the ALLIANCE at a range of events and sitting on external committees/groups on behalf of the organisation. Where this occurs, the director must feed back to the board on the outcomes of these meetings.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Ruth Dorman (Chair)

Alan McGinley

Mairi O'Keefe (Vice Chair)

Irena M Paterson

Janice Preston

Emma Scott

Morna Simpkins

Douglas Taylor (Chair of Finance, Audit and Risk Committee)

Nicky C Thomson

Donald M Richards

Appointed on 1 August 2021

Alexander Johnston (Treasurer)

Related Parties

Other than the directors there are no related parties. Related party transactions are detailed in Note 21 to the accounts.

Risk Management

A risk register exists and is updated regularly by the senior management team. An updated version is regularly circulated to the Board and FAR committee. This facilitates the directors in carrying out their duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The Directors have identified the principal risks/problems facing the Health and Social Care Alliance Scotland as follows:

- Funding Opportunities
- Data Protection and Privacy
- Hybrid Working

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 30 JUNE 2022

Risk management (continued)

These are being addressed by:

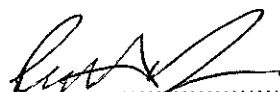
- Maintaining strong links with government ministers; forging partnerships with other third sector organisations; developing and delivering on our portfolio to ensure we continue to deliver on the ALLIANCE vision.
- Continually building and maintaining relationships with government ministers and MSPs to develop and maintain strong partnerships.
- Ensuring staff are trained in data protection and regularly reviewing processes and procedures to strive for best practice and be EU directive compliant.
- Hybrid working - risk assessments undertaken for return to work and working from home; business continuity plan allowed for activity to become online safely; robust controls and staff training to ensure the security of systems and protect against fraud; implemented home working policy and hybrid working.

Statement as to Disclosure of information to auditor

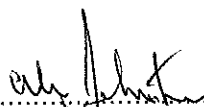
So far as the Directors are aware, there is no relevant information (as defined by Section 418 of the Companies Act 2006) of which the charitable organisation's auditors are unaware, and each director has taken all the steps that they ought to have taken as a director in order to make them aware of any audit information and to establish that the charitable organisation's auditors are aware of that information.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The trustees' report was approved by the Board of Trustees.



Ruth Dorman
Trustee, Chair of the Board of Trustees



Alexander Johnston
Trustee and Treasurer

Date: 6th Dec 2022

Date: 06 December 2022

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 30 JUNE 2022

The trustees, who are also the directors of The Health and Social Care Alliance Scotland for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

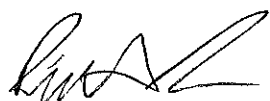
THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' DECLARATION ON AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

In relation to the financial statements which comprise, the Balance Sheet, the Statement of Cash Flows and the related notes:

- The trustees approve these financial statements and confirm that they are responsible for them, including selecting the appropriate accounting policies, applying them consistently and making, on a reasonable and prudent basis, the judgments underlying them. They have been prepared on the going concern basis on the grounds that the charity will continue in operation.
- The trustees confirm that they have made available to Azets Audit Services, all the charity's accounting records and provided all the information necessary for the compilation of the financial statements.
- The trustees confirm that to the best of their knowledge and belief, the accounting records reflect all transactions of the charity for the year ended 30 June 2022.

On behalf of the board



.....
Ruth Dorman
Trustee, Chair of Board of Trustees

Date: 6th Dec 2022.....

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND FOR THE YEAR ENDED 30 JUNE 2022

Opinion

We have audited the financial statements of The Health and Social Care Alliance Scotland (the 'charitable company') for the year ended 30 June 2022 which comprise the statement of financial activities (incorporating the income and expenditure account), the balance sheet, the statement of cash flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2022 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND FOR THE YEAR ENDED 30 JUNE 2022

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out on pages 19 and 20, the trustees, who are also the directors of the charitable company for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under Chapter 3 of Part 16 of the Companies Act 2006 and section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND FOR THE YEAR ENDED 30 JUNE 2022

Auditor's responsibilities for the audit of the financial statements (continued)

The extent to which the audit was considered capable of detecting irregularities including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the FRC's website to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the charitable company, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the charitable company that were contrary to applicable laws and regulations, including fraud.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charitable company through discussions with management, and from our commercial knowledge and experience of the sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charitable company, including the Companies Act 2006, taxation legislation and data protection, anti-bribery, employment and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC, relevant regulators and the charitable company's legal advisors.

We assessed the susceptibility of the charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND FOR THE YEAR ENDED 30 JUNE 2022

Auditor's responsibilities for the audit of the financial statements (continued)

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in the financial statements were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's trustees, as a body, in accordance with regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended). Our audit work has been undertaken so that we might state to the charitable company's members, as a body, and the charitable company's trustees, as a body, those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body, and the charitable company's directors, as a body, for our audit work, for this report, or for the opinions we have formed.

Azets Audit Services

Jennifer Alexander (Senior Statutory Auditor)

For and on behalf of

Azets Audit Services, Statutory Auditor

Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006

Chartered Accountants

Titanium 1

King's Inch Place

Renfrew

PA4 8WF

Date: 9 December 2022

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 30 JUNE 2022

	Notes	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total 2022 £	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total 2021 £
Income and endowments from:							
Donations and legacies	3	4,454,754	467,468	4,922,222	4,480,737	1,987,085	6,467,822
Charitable activities	6	852,483	2,209,649	3,062,132	307,705	115,553	423,258
Other trading activities	4	50	-	50	50	-	50
Investments	5	29,053	-	29,053	52,066	-	52,066
Other income		32,309	-	32,309	500	-	500
Total income		5,368,649	2,677,117	8,045,766	4,841,058	2,102,638	6,943,696
Expenditure on:							
Raising funds	7	1,026,934	-	1,026,934	898,608	-	898,608
Charitable activities	9	1,735,214	2,320,439	4,055,653	3,404,479	1,778,867	5,183,346
Total resources expended		2,762,148	2,320,439	5,082,587	4,303,087	1,778,867	6,081,954
Net income for the year		2,606,501	356,678	2,963,179	537,971	323,771	861,742
Gross transfers between funds		-	-	-	(215)	215	-
Net movement in funds		2,606,501	356,678	2,963,179	537,756	323,986	861,742
Fund balances at 1 July 2021		6,607,823	2,992,437	9,600,260	6,070,067	2,668,451	8,738,518
Fund balances at 30 June 2022		9,214,324	3,349,115	12,563,439	6,607,823	2,992,437	9,600,260

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

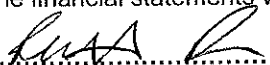
The notes on pages 28 – 43 form part of these financial statements.

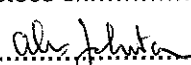
THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

BALANCE SHEET
FOR THE YEAR ENDED 30 JUNE 2022

	Note	2022 £	2021 £
Fixed assets			
Tangible assets	14	2,398	4,796
Investments		1	1
		<u>2,399</u>	<u>4,797</u>
Current assets			
Debtors	15	442,876	228,204
Cash at bank and in hand		13,476,661	11,224,722
		<u>13,919,537</u>	<u>11,452,926</u>
Creditors: amounts falling due within one year	16	<u>(1,358,497)</u>	<u>(1,857,463)</u>
Net current assets		<u>12,561,040</u>	<u>9,595,463</u>
Total assets less current liabilities		<u>12,563,439</u>	<u>9,600,260</u>
Income funds			
Restricted funds	18	3,349,115	2,992,437
Unrestricted funds		9,214,324	6,607,823
		<u>12,563,439</u>	<u>9,600,260</u>

The financial statements were approved by the Trustees on... 06 December 2022


Ruth Dorman (Chair of Board of Trustees)
Trustee


Alexander Johnston (Treasurer)
Trustee

Company Registration No. SC307731

The notes on pages 28 – 43 form part of these financial statements.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2022

	Note	2022 £	2021 £
Cash flows from operating activities			
Cash generated from operations	23	2,222,886	1,974,842
Investing activities			
Purchase of tangible fixed assets		-	(7,194)
Interest received		29,053	52,066
Net cash generated from investing activities		29,053	44,872
Net cash used in financing activities		-	-
Net increase in cash and cash equivalents		2,251,939	2,019,714
Cash and cash equivalents at beginning of year		11,224,722	9,205,008
Cash and cash equivalents at end of year		13,476,661	11,224,722

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

1 Accounting policies

Charity information

The Health and Social Care Alliance Scotland is a private company limited by guarantee incorporated in Scotland. The registered office is Venlaw Building, 349 Bath Street, Glasgow, G2 4AA, United Kingdom.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

The charity has a subsidiary company, Alliance Advice and Support Limited, however, the subsidiary is dormant therefore consolidated financial statements have not been prepared.

Going Concern

At the time of approving the financial statements, the trustees have a reasonable expectation that The Health and Social Care Alliance has adequate resources to continue in operational existence for the foreseeable future. The trustees have assessed the ongoing impact of Covid 19 on its going concern status and after consideration do not believe that the ongoing effects of this will affect the charity's ability to continue operating. Thus, the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.2 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.3 Incoming resources

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

1.4 Resources expended

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

1.5 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses. Individual items over £1,200 are capitalised as fixed assets.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	- 33% on cost
Computers	- 33% on cost

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

1.6 Fixed asset investments

The fixed asset investment relates to the investment in the subsidiary company, Alliance Advice and Support Limited, a company registered in Scotland.

1.7 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.8 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.9 Leases

Rentals payable under operating leases, including any lease incentives received, are charged as an expense on a straight line basis over the term of the relevant lease.

1.10 Public benefit

The Health and Social Care Alliance meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

1.11 Debtors

Short term debtors are measured at transaction price, less any impairment.

1.12 Creditors

Creditors are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Donations and legacies

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £	Total 2021 £
Grants	4,454,754	467,468	4,922,222	6,467,822
For the year ended 30 June 2021	4,480,737	1,987,085		6,467,822
Grants receivable for core activities				
Scottish Government	4,454,754	247,572	4,702,326	4,209,493
Other	-	219,896	219,896	2,258,329
	4,454,754	467,468	4,922,222	6,467,822

4 Other trading activities

	Unrestricted Funds 2022 £	Total 2021 £
Hub income	50	50

5 Investments

	Unrestricted Funds 2022 £	Total 2021 £
Interest receivable	29,053	52,066

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

6 Charitable activities

	Support of long term conditions 2022 £	Support of long term conditions 2021 £
Sales within charitable activities	3,062,132	423,258
Analysis by fund		
Unrestricted funds	852,483	307,705
Restricted funds	2,209,649	115,553
	3,062,132	423,258

7 Raising funds

	Unrestricted funds 2022 £	Total 2021 £
Raising donations and legacies		
Payroll charges	-	976
Bank charges	505	353
Training	30,402	34,425
Professional fees	132,855	124,997
Advertising	4,742	34,824
Recruitment	-	2,783
Staff costs	521,358	433,886
Staff expenses	4,474	209
Depreciation and impairment	2,398	2,398
Support costs	330,200	263,757
	1,026,934	898,608

8 Governance costs

	2022 £	2021 £
Staff costs	173,786	144,629
Legal fees	9,431	17,952
Recruitment	984	1,270
Audit and accountancy fees	16,265	13,148
	200,466	176,999

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

9 Charitable activities

	Events 2022	Support of long term conditions 2022	Self Management Project 2022	Total 2022	Total 2021
Staff costs	-	1,216,503	-	1,216,503	1,080,819
Direct costs	24,682	2,734,348	-	2,759,030	1,775,503
	<u>24,682</u>	<u>3,950,851</u>	<u>-</u>	<u>3,975,533</u>	<u>2,856,322</u>
Grant funding of activities (see note 10)	-	-	80,120	80,120	2,327,024
	<u>24,682</u>	<u>3,950,851</u>	<u>80,120</u>	<u>4,055,653</u>	<u>5,183,346</u>
Analysis by fund					
Unrestricted funds	22,429	1,632,665	80,120	1,735,214	3,404,479
Restricted funds	2,253	2,318,186	-	2,320,439	1,778,867
	<u>24,682</u>	<u>3,950,851</u>	<u>80,120</u>	<u>4,055,653</u>	<u>5,183,346</u>
For the year ended 30 June 2021					
Unrestricted funds	36,401	1,080,819	2,287,259		3,404,479
Restricted funds	24,211	1,754,656	-		1,778,867
	<u>60,612</u>	<u>2,835,475</u>	<u>2,287,259</u>		<u>5,183,346</u>

10 Grants payable

	Self Management Project 2022 £	Self Management Project 2021 £
Grants to institutions		
Other	<u>80,120</u>	<u>2,287,259</u>

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

10 Grants payable (continued)

Grants are disbursed from the self management fund to voluntary organisations and community groups throughout Scotland. These grants are to support the work in encouraging people living with long term conditions to learn more about the management of their condition and to become active partners in their own care. During the year, grants were made payable to the following organisations:

Aberdeen Foyer; Action for M.E.; Autism Initiatives; Ayrshire Children's Services CIC; Bijli Productions; Carers Link East Dunbartonshire (CLED); Cerebral Palsy Scotland (previously known as Bobath Scotland); Children's Health Scotland; COPE Scotland; Crohn's and Colitis UK; Dundee Volunteer and Voluntary Action; ENABLE Scotland; Endometriosis UK; Equal Futures; Grampian Opportunities; Grow Free Community Foundation; Health All Round (HAR); Healthy Valleys; Highland Third Sector Partnership; Into Work Ltd; Long Term Conditions Hebrides; Mindspace Limited; MS Society Scotland; Nemo Arts; Networking Key Services Limited (NKS); North East Sensory Service (Grampian Society for the Blind T/A NESS); Pain Association Scotland; PAMIS; PLUS (Forth Valley) Limited; Recovery Across Mental Health; Scottish Ballet; Sleep Scotland; Spina Bifida Hydrocephalus Scotland; SWAN: Scottish Women's Autism Network; Terrence Higgins Trust Scotland; The Moira Anderson Foundation; Thistle Foundation; Visibility Scotland; Voluntary Action Orkney; Waulkmill Menagerie Petting; Waverley Care; and Wellbeing Scotland.

11 Net movement in funds

	2022 £	2021 £
Net movement in funds is stated after charging/(crediting)		
Fees payable to the company's auditor for the audit of the company's financial statements	13,000	8,550
Depreciation of owned tangible fixed assets	2,398	2,398

12 Trustees Remuneration and Benefits

There was no trustees' remuneration or other benefits for the year ended 30 June 2022 nor for the year ended 30 June 2021.

Trustees' expenses

There were no expenses paid to trustees in this financial year (2021: nil).

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

13 Employees

Number of employees

The average monthly number of employees during the year was as follows:

	2022 Number	2021 Number
Administration	107	79

Employment costs

	2022 £	2021 £
Wages and salaries	3,077,709	2,396,507
Social security costs	288,490	212,410
Other pension costs	148,098	113,297
	<u>3,514,297</u>	<u>2,722,214</u>

There were no employees whose benefits (excluding employer pension costs) exceeded £60,000 (2021: 1)

	2022 Number	2021 Number
£70,000 - £80,000	-	1

The key management personnel are deemed to be the management team at The Health and Social Care Alliance. They received emoluments (including employers NI) of £170,391 and pension contributions of £8,948.

14 Tangible fixed assets

	Fixtures and Fittings £	Computers £	Total £
Cost			
At 1 July 2021	63,096	72,768	135,864
Additions	-	-	-
At 30 June 2022	<u>63,096</u>	<u>72,768</u>	<u>135,864</u>
Depreciation			
At 1 July 2021	63,096	67,972	131,068
Depreciation charged in the year	-	2,398	2,398
At 30 June 2022	<u>63,096</u>	<u>70,370</u>	<u>133,466</u>
Carrying amount			
At 30 June 2022	<u>-</u>	<u>2,398</u>	<u>2,398</u>

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

15 Debtors

	2022	2021
	£	£
Amounts falling due within one year:		
Trade debtors	335,085	193,761
Other debtors	43,839	698
Prepayments and accrued income	63,952	33,745
	<u>442,876</u>	<u>228,204</u>

16 Creditors: amounts falling due within one year

	2022	2021
	£	£
Other taxation and social security	76,798	59,365
Trade creditors	58,760	19,020
Other creditors	839,893	1,684,494
Accruals and deferred income	383,046	94,584
	<u>1,358,497</u>	<u>1,857,463</u>

Included in other creditors is a balance of £811,566 (2021: £1,663,248) which represents grants payable to the Self Management Fund.

17 Retirement benefit schemes

Defined contribution schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund. At the year end payments of £28,162 (2021: £21,245) were outstanding.

The charge to profit or loss in respect of defined contribution schemes was £148,098 (2021 - £113,297).

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

18 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

2022	Movement in Funds				Balance at 30 June 2022
	Balance at 1 July 2021	Incoming resources	Resources expended	Transfers	
Carer Art	-	9,850	(3,193)	-	6,657
Carers Stories	7,058	-	(432)	-	6,626
CNOD	2,637	-	-	-	2,637
Co-production	319,708	-	-	-	319,708
Chronic pain	3,774	10,945	(2,474)	-	12,245
Deafscotland psp	-	119,847	(2,080)	-	117,767
Diabetes Lived Experience	-	30,057	(19,004)	-	11,053
Digital Citizen Panel	68,793	-	(29,887)	-	38,906
Discover Digital	6,176	23,522	(6,646)	-	23,052
Drumchapel Suicide	78	-	-	-	78
Emotional	25,455	-	-	-	25,455
Employability	61,480	-	-	-	61,480
Engagement	26,594	-	-	-	26,594
Eupati	21,280	-	(531)	-	20,749
GIRFEC CYP	93,799	54,326	(48,385)	-	99,740
Gambling harms engagement	404,421	-	(95,360)	-	309,061
Grampian	3,793	-	-	-	3,793
Heart Improvement	53,234	-	-	-	53,234
Heart Disease Lived Experience	29,700	30,104	(20,766)	-	39,038
House of Care Development	71,831	-	-	-	71,831
IFIC	23,755	24,531	(6,797)	-	41,489
Integrated Care and	383,541	-	-	-	383,541
Links	331,458	1,810,959	(1,567,207)	-	575,210
Links WDC	-	256,953	(251,934)	-	5,019
Long Covid	-	5,062	-	-	5,062
Macmillan	(4,695)	78,908	(76,739)	-	(2,526)
MHF	62,500	-	-	-	62,500
MRG	41,294	-	-	-	41,294
Network Weaving	-	18,000	-	-	18,000
NESTA	30,799	-	-	-	30,799
NHS England	24,570	-	-	-	24,570
Our GP	15,019	-	-	-	15,019
Our Voice	61,792	-	-	-	61,792
PLIF	36,185	-	(23,247)	-	12,938
PPHW	65,992	-	-	-	65,992

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

18 Restricted funds (continued)

	<i>Balance at 1 July 2021</i>	Incoming resources	Resources expended	Transfers	Balance at 30 June 2022
Personal Outcomes	5,018	-	-	-	5,018
PFE	45,440	-	-	-	45,440
Primary Care	89,722	119,641	(103,413)	-	105,950
Primary Care Development	383,541	-	-	-	383,541
Respiratory	-	19,957	(14,204)	-	5,753
SCOD	4,000	-	-	-	4,000
SCOV	113,847	-	(957)	-	112,890
Scottish Ballet	-	11,500	-	-	11,500
Social Care Review	21,439	-	-	-	21,439
Social Security	4,611	-	-	-	4,611
Suicide Prevention	2,724	-	-	-	2,724
Thriving Places	700	-	(650)	-	50
TVM	42,521	-	(25,205)	-	17,316
Women's Health	-	52,955	(21,328)	-	31,627
WTBH	6,853	-	-	-	6,853
	<u>2,992,437</u>	<u>2,677,117</u>	<u>(2,320,439)</u>	<u>-</u>	<u>3,349,115</u>

	<i>Balance at 1 July 2020</i>	Incoming resources	Movement in Funds Resources expended	Transfers	Balance at 30 June 2021
Burdett	5,095	17,842	(22,937)	-	-
Carers Stories	10,000	-	(2,942)	-	7,058
CNOD	2,637	-	-	-	2,637
Co-production	319,708	-	-	-	319,708
Chronic pain	1,347	10,077	(7,650)	-	3,774
Digital Citizen Panel	-	68,943	(150)	-	68,793
Discover Digital	9,082	5,739	(8,645)	-	6,176
Drumchapel Suicide	78	-	-	-	78
Emotional	25,455	-	-	-	25,455
Employability	61,480	-	-	-	61,480
Engagement	26,594	-	-	-	26,594
Eupati	21,280	-	-	-	21,280
GIRFEC CYP	72,251	72,402	(50,854)	-	93,799
Gambling harms engagement	483,709	14,733	(94,021)	-	404,421
Grampian	3,793	-	-	-	3,793
Heart Improvement	54,574	-	(1,340)	-	53,234
Heart Disease Lived Experience	-	29,700	-	-	29,700
House of Care	146,428	68,491	(125,197)	-	89,722
House of Care Intern	71,831	-	-	-	71,831
IFIC	43,603	27,050	(46,898)	-	23,755
Integrated Care and	383,541	-	-	-	383,541
Links	229,079	1,381,952	(1,279,573)	-	331,458
Living Well in Communities	409	-	(624)	215	-
Macmillan	-	13,214	(17,909)	-	(4,695)

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

18 Restricted funds (continued)

	<i>Balance at 1 July 2021</i>	<i>Incoming resources</i>	<i>Movement in Funds Resources expended</i>	<i>Transfers</i>	<i>Balance at 31 June 2022</i>
MHF	-	62,500	-	-	62,500
MRG	-	67,180	(25,886)	-	41,294
NESTA	9,750	39,999	(18,950)	-	30,799
NHS England	24,570	-	-	-	24,570
Our GP	15,019	-	-	-	15,019
Our Voice	61,792	-	-	-	61,792
PLIF	42,532	-	(6,347)	-	36,185
PPHW	65,992	-	-	-	65,992
Personal Outcomes	5,018	-	-	-	5,018
PFE	45,440	-	-	-	45,440
Primary Care Development Fund	383,541	-	-	-	383,541
SISSC	17,664	35,448	(53,112)	-	-
SCOD	4,000	-	-	-	4,000
SCOV1	-	115,553	(1,706)	-	113,847
Social Care Review	-	31,815	(10,376)	-	21,439
Social Security	4,611	-	-	-	4,611
Suicide Prevention	2,724	-	-	-	2,724
Thriving Places	700	-	-	-	700
TVM	6,271	40,000	(3,750)	-	42,521
WTBH	6,853	-	-	-	6,853
	<u>2,668,451</u>	<u>2,102,638</u>	<u>(1,778,867)</u>	<u>215</u>	<u>2,992,437</u>

Carer Art

Production of five art installations for care homes.

Carers Stories

Carer Voices outreach project.

Chronic Pain

Supports the establishment in Scotland of an independent lived experience group on chronic pain.

CNOD Specialist Nursing

Supported CNOD work on specialist nursing to capture views and ensure that the voice of people with lived experience inform future considerations on specialist nursing services.

Compassionate Communities

A four-year test-of-change programme which aims to improve the health and wellbeing of people facing challenges associated with potentially life-limiting illness, survivorship, dying, death and bereavement.

Co-production

Funds set aside to support co-production work.

deafscotland partnership

Received funding to administer to deafscotland for partnership work under our sensory impairment work.

Diabetes Lived Experience

Supports the Diabetes Network to ensure lived experience is embedded in the Scottish Government's five-year Diabetes Improvement Plan.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

18 Restricted funds (continued)

Digital Citizen Panel

Supporting the work of the Digital Citizen Delivery Board by designing and delivering a programme of engagement and creating a Digital Citizen Panel.

Discover Digital

Discover Digital is a project to raise awareness of digital tools which promote health and wellbeing. Its aims are enabling outreach and inclusion, promoting digital and health literacy, developing meaningful signposting and supporting the wider landscape.

Drumchapel Suicide Prevention

Suicide Safer Communities takes the approach that suicide is everyone's business and communities dedicated to suicide-safer initiatives acknowledge their responsibility to ensure that citizens coping with personal distress or other contributors to thoughts of suicide will have access to life-saving supports and resources. A Suicide-Safer Community develops sustainable coordinated and collaborative approaches to suicide awareness, prevention, intervention, postintervention, and postvention working within their own national and local frameworks to become safer from suicide.

Emotional and Psychological

Supports the process of improving access to emotional and psychological support for people with long term conditions.

Employability

Improve understanding of how employers can work in a flexible and mutually beneficial way to support those living with long term conditions.

Engagement Programme

Funds set aside for future engagement projects.

EUPATI

Funds the ALLIANCE European Engagement work.

GIRFEC Children, Young People and Families

Supports disabled children and young people and their families.

Grampian

A system-wide review of Mental Health and Learning Disability Services across Grampian.

Heart Disease Lived Experience

Supports the Heart Disease Network to directly hear from people's individual experiences to help improve access to the right care, treatment and support to directly influence the Scottish Government Heart Disease Action Plan.

Heart Failure and Palliative Care

Provides support to NHS Greater Glasgow and Clyde to develop the Heart Failure and Palliative Care education programme. The ALLIANCE administers the funds on their behalf.

House of Care Development Fund

Supports the development of the House of Care project.

International Foundation for Integrated Care Scotland (IFIC)

Provides support to IFIC Scotland to develop their international programme. The ALLIANCE administers the funds on their behalf.

Integrated Care and Development

Supports integration projects and development.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

18 Restricted funds (continued)

Links Worker Programme (Glasgow)

Connects primary care with community based resources.

Links Worker Programme (West Dunbartonshire)

Connects primary care with community based resources.

Living Well (Mental Health Foundation) Emotional Support Matters (Mental Health Foundation)

Living Well programme plans to partner with eight third sector organisations who support people with long term conditions and administer to each a social investment of up to £50,000 allowing them to develop or extend mental health prevention and interventions, build capacity and embed approaches to support the mental health of people living with long term conditions.

Macmillan Transforming Cancer Care Lived Experience Programme

Programme to transform cancer care by engaging those with lived experience. The negative balance is due to timing of income and payments.

Nesta

To explore trust and value in using data, related to health and wellbeing, that sits outside of clinical care/the NHS medical records.

NHS England

Strengthens the voice of people and communities and drives positive change and new approaches by sharing the key messages of 'Leading Change, Adding Value: A framework for nursing, midwifery and care staff' with audiences of health and social care professionals.

Our GP

Supports the co-design of GP Digital Services.

Our Voice

Supporting improvement and empowering people to be equal partners in their care at an individual, local and national level.

People Powered Health and Wellbeing Transitions

Develops a strategic approach to co-production activity to support the implementation of health and social care integration.

Personal Outcomes

Supporting embedding personal outcome approaches in health and social care in Scotland.

Prescription for Excellence

Supports people living with long term conditions, unpaid carers and representatives of third sector health and social care organisations to give a voice to people with lived experience in the development of new models of pharmaceutical care.

Primary Care and Integration

Supports and develops the Links Worker programme.

Primary Care Development Fund

Supports future primary care related projects.

Public Library Improvement Fund

Increases the knowledge of public library staff about self management of long term conditions and health literacy enabling them to feel confident offering support and information to people about their health and wellbeing.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

18 Restricted funds (continued)

Respiratory Lived Experience

Supports Respiratory Network a to ensure lived experience is at the heart of the Respiratory Action Plan.

SCoD

To support the SCoD work in Scotland.

Scottish Ballet Fund

The ALLIANCE and Scottish Ballet agree to work in partnership to develop a dance health social prescribing model for Scotland, to deliver strategic interventions which will create a pathway for SB Health to move into more diverse mainstream health and social care settings, thus supporting a culture change in the health and arts sectors.

Scotland Reducing Gambling Harms

National partnership programme over the next three years to accelerate the National Strategy to Reduce Gambling Harms, a strategy launched last April by the Gambling Commission.

SCoVI

Restricted funds to be used to promote and advance visual impairment.

SISSC

Develop shared academic and practice based programmes to enable the ALLIANCE to develop improvement capability within the Third sector workforce by engaging with staff and service users based on an agreed scope of practice, essential knowledge base, and improvement science competence.

Social Care Review

An independent Review of Adult Social care will assess the social care support system in Scotland and how it can be reformed, including considering the idea of a national care service.

Social Security

Supporting active engagement of seldom heard groups, communities and organisations in the design of a new social security system for Scotland.

Suicide Prevention

Delivers a series of events to engage those affected by suicide and capture their views and experiences in order to help design Scotland's new Suicide Prevention Action Plan.

Thriving Places

To provide a supportive, encouraging and relaxing space where chair yoga will be delivered over a 10 week period, once session per week. To enable patients of Keppoch Medical Practice the opportunity to engage in well-being for themselves, positive activity, physical exercise and breathing techniques promoting overall health and well-being.

TVMO

Conducted research into people's experience of complications due to Transvaginal Mesh Surgery with the findings contributing to a final report demonstrating the impact of the surgery on people's lives to be submitted to the Scottish Government to support them to form a suitable pathway of care for people who have experienced complications.

Women's Health Plan

Inform the development of Scottish Government's Women's Health Plan 2020-2024 by ensuring the voice of lived experience is at the centre of the process.

Walking Towards Better Health

Enables GP practices in areas of high Scottish Index of Multiple Deprivation (SIMD) to develop and deliver waking groups for the benefit of their practice population.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

19 Analysis of net assets between funds

	Unrestricted 2022	Restricted 2022	Total 2022	Unrestricted 2021	Restricted 2021	Total 2021
Tangible assets	2,398	-	2,398	4,796	-	4,796
Investments	1	-	1	1	-	1
Current	9,211,925	3,349,115	12,561,040	6,603,026	2,992,437	9,595,463
	<u>9,214,324</u>	<u>3,349,115</u>	<u>12,536,439</u>	<u>6,607,823</u>	<u>2,992,437</u>	<u>9,600,260</u>

20 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2022	2021
	£	£
Within one year	87,724	87,889
Between two and five years	22,311	110,156
	<u>110,035</u>	<u>198,045</u>

21 Related party transactions

Grants of £42,939 (2021 - £nil) were paid to Macmillan Cancer Support, an organisation in which J Preston is a director. In addition grants were received from Macmillan Cancer Support of £82,501 (2021: £ 13,231).

22 Members' liability

The charity is limited by guarantee. In the event of it being wound up the members may be required to contribute a sum not exceeding £1 each.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

23 Cash generated from operations

	2022	2021
	£	£
Surplus for the year	2,963,179	861,737
Adjustments for:		
Investment income recognised in statement of financial activities	(29,053)	(52,066)
Depreciation and impairment of tangible fixed assets	2,398	2,398
Movements in working capital:		
(Increase)/decrease in debtors	(214,672)	156,207
(Decrease)/increase in creditors	(498,966)	1,006,566
	<u>2,222,886</u>	<u>1,974,842</u>

24 Analysis of change in net funds

The charity had no debts during the year.