



**THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND
REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

Company registration number SC307731 (Scotland)

Charity registration number SC037475 (Scotland)

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

COMPANY INFORMATION

Trustees	Jim Hume (Chair) Ruth Dorman Janice Preston Douglas Taylor (Chair of Finance, Audit and Risk Committee) Donald Richards Jim Guyan Joanne McCoy Dr Fiona Strachan	
Secretary	Susan Young	
Charity number (Scotland)	SC037475	
Company number (Scotland)	SC307731	
Registered office	310 St. Vincent Street Glasgow United Kingdom G2 5RU	
Independent auditor	Azets Audit Services Chartered Accountants Titanium 1 King's Inch Place Renfrew PA4 8WF	
Bankers	CAF (Charities Aid Foundation) Bank Ltd 25 Kings Hill Avenue Kings Hill West Malling Kent ME19 4JQ	Shawbrook Bank Ltd Lutea House Warley Hill Business Park The Drive Great Warley Brentwood Essex CM13 3BE
	Triodos Bank Brunel House 11 The Promenade Bristol BS8 3NN	Flagstone 1 st Floor Clareville House 26-27 Oxendon Street London SW1Y 4EL
Solicitors	Burness Paull LLP 31 York Street Glasgow G2 8AS	

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

CONTENTS

	Page
Trustees' report	1 – 15
Statement of trustees' responsibilities	16 – 17
Independent auditor's report	18 - 21
Statement of financial activities	22
Balance sheet	23
Statement of cash flows	24
Notes to the financial statements	25 - 42

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 30 JUNE 2025

The trustees, who are also directors of the charity for the purposes of company law, present their report with financial statements of the charity for the year ended 30 June 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)". It also meets the requirements for a Directors' report set out in the Companies Act 2006. Sections on 'Achievements and performance' and 'Risk management' included within the 'Trustees' Report', meet the requirements for a strategic report as outlined in the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013.

Objectives and Activities

Our vision is of a Scotland where everyone has a strong voice and enjoys their right to live well with dignity and respect.

Our purpose is to improve the wellbeing of people and communities across Scotland. We bring together the expertise of people with lived experience, the third sector, and organisations across health and social care to inform policy, practice and service delivery. Together our voice is stronger and we use it to make meaningful change at the local and national level.

We aim to:

- Empower people with lived experience: we ensure disabled people, people with long term condition, and unpaid carers are heard and that their needs remain at the heart of the services and communities
- Support positive change: we work within communities to promote co-production, self management, human rights, and independent living
- Champion the third sector: we work with, support and encourage co-operation between the third sector and health and social care organisations.

Our values:

- Inclusive: we create spaces for people and organisations to come together as equals and engage meaningfully to ensure the voices of those with lived experience and the third sector are heard and acted upon
- Participatory and empowering: we embody person-led and partnership approaches and promote dignity, fairness and rights
- Courageous: we use our position, and the knowledge entrusted to us by those we represent, to challenge barriers and take action
- Proactive: we embrace change and are agile and dynamic to best respond to the needs of those we represent
- Collaborative: together we are stronger, wiser and can make real change happen.

These values apply to all of us, staff, board directors, volunteers, people we support and others with whom we work, and are an integral part of our policies.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 30 JUNE 2025

Achievements and Performance

The undernoted provide information on the key activities. Further information can be found on our website.

Policy and Public Affairs

UK General Election

Ahead of the 2024 UK General Election, we strengthened our collective voice by publishing the ALLIANCE's manifesto and sharing video summaries of core asks via social media. Many asks related to work we had undertaken extensive member engagement on, like incorporating human rights treaties and investing in social security. Several of our asks were reflected in the main political parties' manifestos.

COVID-19

Our work on COVID-19 continued to address health inequalities with a focus on those who face multiple barriers. We were invited to give supplementary evidence to the Scottish Inquiry due to the strength of our previous evidence. In response to our feedback on the Scottish Inquiry's draft Equalities Statement, officials wrote to express "our gratitude for engaging with us in such a helpful and constructive way, and we look forward to building upon this work in the near future."

Social Care

Most of our policy activity demonstrates how we model and support human rights in action, including social care. Our evidence was quoted by the Cabinet Secretary for Health and Social Care in a debate on Addressing the Crisis in Social Care. Additionally, in the Ministerial Statement on the future of the National Care Service (NCS), the Social Care Minister quoted the ALLIANCE. We were invited to provide oral evidence to the Health, Social Care and Sport Committee on the NCS due to the quality of our previous submissions. At Stage 2 of the Bill, an amendment proposed by the ALLIANCE resulted in a commitment from the Minister to an agreed cross-party common definition of independent advocacy.

Our evidence on Self-directed Support (SDS) was mentioned eight times in the Health, Social Care and Sport Committee's report of its post-legislative scrutiny of the law. Following our proposal, the Scottish Government's 2024-25 Programme for Government contained a commitment to remove non-residential social care charges during the Parliamentary term.

Human Rights

We were invited to give oral evidence to the Finance and Public Administration Committee's inquiry on the Scotland's Commissioner Landscape. MSP feedback indicated that they considered this extremely useful, and Scottish Human Rights Council (SHRC) also praised our evidence saying we "did really phenomenal work on highlighting the key issues of access to justice on human rights abuses and the potential alternative ways forward...thank you for taking those points on board and the continuous trust on this." Our evidence was mentioned seven times in the Committee's report.

Following our proposal, the Scottish Government's Programme for Government 2024-25 contained a commitment to accelerate action to mainstream human rights and equality in all government and public sector work.

Several of our recommendations about economic, social and cultural rights in Scotland were echoed by the UN Committee's observations, and we were invited to give oral evidence to the Equalities, Human Rights and Civil Justice Committee.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 30 JUNE 2025

Fair Finance

Our evidence was mentioned six times in the Social Justice and Social Security Committee's pre-budget scrutiny report on third sector funding and we were quoted six times in their Stage 1 report on the Social Security (Amendment) (Scotland) Bill.

Following representations from the ALLIANCE and other third sector partners, Edinburgh Integrated Joint Board (IJB) voted not to proceed with proposed cuts to the Health and Social Care Partnership (HSCP) third sector programme.

Our written evidence was cited 17 times in the Scottish Government's Analysis of Pension Age Winter Heating Payment (PAWHP) Consultation Responses.

The Adult Disability Payment Independent Review interim report picks up on many ALLIANCE recommendations communicated through our work over many years, as well as more recent engagement with the Review's Independent Chair, our written response to her public consultation, and our membership of the Review's Advisory Group.

Mental Health

Our oral evidence to the Equalities, Human Rights and Civil Justice Committee was quoted twice in their letter to the Minister for Social Care, Mental Wellbeing and Sport following their evidence sessions on suicide prevention. Three organisations were asked to give oral evidence to the inquiry at our suggestion.

The Scottish Government Mental Health and Incapacity Law Unit thanked us for "suggesting contacts from the Scottish Dementia Working Group and National Dementia Carers Action Network (NDCAN) for the Dementia session last week. Both groups provided valuable contributions which will help as we progress the work."

Communications

We proactively sought to raise the ALLIANCE's profile through media, releasing statements on (although not exclusively) the collapse of the National Care Service bill, and the Spring Budget. External activity resulted in 32 media mentions, ranging from local, national, and trade press, with notable mentions including national radio, STV online, and Third Force News.

We worked to increase the voice of lived experience and led on two strong case study stories which featured in local papers.

We supported 55 internal and external requests for content posting to our social media channels and continue to share weekly updates to members in weekly bulletins sent to over 4,000 individuals.

Humans of Scotland

Humans of Scotland raises awareness and sparks debate by sharing stories from disabled people, individuals living with long term conditions, unpaid carers and those providing support services.

We published H is for Human in partnership with Peer Support Scotland Project at Terrence Higgins Scotland Trust, sharing a diverse range of perspectives, from people across Scotland and health professionals who worked in the field. We also shared stories from the Concert for Caring, celebrating the work of unpaid carers, health and social care staff and the third sector.

Participants felt empowered to share their story, have their voice heard and contribute to conversations that affect them. Through the series, we highlighted the challenges faced by people living with long term conditions and gave readers a unique insight into their lives.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 30 JUNE 2025

ALLIANCE Annual Conference and AGM

Our annual conference and AGM, "Our Voices Matter" focussed on reimagining Scotland's health and social care. Held on 30 April 2025 in Glasgow, the conference brought together 370 attendees, including individuals with lived experience, third sector, health and social care professionals, policymakers, and researchers. One delegate commented *'it is the widest range of participants I've ever seen in one room!'*

The event explored four interconnected themes: human rights, equality, lived experience, and accessibility. Attendees engaged in activities highlighting the importance of active involvement to ensure those most affected by support and services are not only heard but actively involved in shaping decisions that impact their lives.

We remain committed to carrying forward the theme of "Our Voices Matter," ensuring meaningful involvement is more than just a value: it becomes a practical and ongoing priority in the reform of health and social care.

Digital Health and Social Care

ALISS

During 2024-25, 1,520 services and 673 organisations were added to ALISS. There are now 6,673 services and 3,648 organisations listed in total.

The quality of data has improved with an increase in the proportion of services reviewed in the last 12 months increasing from 48% to 66%. During the year, 342 organisations and 260 services were claimed.

This year also saw the launch of the ALISS Analytics dashboard. This allows public access to information about the data held on ALISS and how it is being used.

ALISS has continued to operate according to the principles of human centred design. This has seen engagement and user research conducted to gain insights to inform the Analytics dashboard, the 'Add to ALISS' process, site design and accessibility of ALISS.

Digital Links Project

The one-year Digital Links project (concluding on 30 April 2025) addressed digital exclusion for people engaged with our existing Glasgow Community Links Programme (CLP). It was funded by Scottish Government's Connecting to Care fund.

It provided devices and connectivity to individuals who needed them and provided tailored support to people to access online services, particularly those related to their health and wellbeing. It successfully supported 61 individuals.

It supported people with poor mental health and wellbeing, who had little digital skills and confidence. The impact assessments demonstrated that those who participated reported an improvement in wellbeing, awareness, confidence and digital skills which resulted in an increased ability to manage health and care, find opportunities in the community and feel more connected to people.

As part of its legacy, it created a peer network: a solution focussed action working group currently with a membership of 21 people from 16 organisations.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 30 JUNE 2025

Digital Citizen Panel

The Digital Citizen Panel (DCP) supports people with lived experience to share their views and experiences, influencing the design and improvement of digital health and social care services and currently has a membership of 154.

DCP members, with support, are becoming increasingly more confident and skilled at sharing their views in a formal setting. This year DCP members presented at local/national conference level, participated in panel discussions and took part in an ALLIANCE Live focussed on the digital switchover.

“Having been out of work for years, being on the DCP and talking to a wide range of people over our shared interest in digital health and care in this safe space has given me the confidence to apply to be a trustee.”

DCP works collaboratively with grass roots community groups, who use the panel as a mechanism to strengthen their voice, share their learning, link with other people and to further access ALLIANCE opportunities.

It supports and delivers engagement activity in partnership with Scottish Government and a range of stakeholders, strengthening our relationships and partnership working relations with key stakeholders in the digital health and social care sector.

Discover Digital

This year Discover Digital (DD) delivered four workshops and three roadshows. The project participated in local and national digital initiatives including Digi Know Vember and Get Online Week. A key outcome of the workshop activity is enhancing the skills of frontline staff, who then use this increased knowledge to disseminate to the people and organisations they support.

‘Brilliant, relaxed session which has given me knowledge of fantastic resources.’

A big part of DD's workload this year has been supporting the Digital Links project. It did this by hosting six digital drop-ins, assisting Braidcraft Medical Centre patients who required support to access GP services digitally.

DD recently published the Try A Tool resource guide, inspired by the #TryAToolTuesday social media. Hard copies of the resource have been requested across Scotland, another tool to assist frontline staff in their supporting roles.

Digital Health and Social Care (DHSC)

DHSC supports transformational change in health and social care by exploring digital and innovative technologies and ways of working.

It works with a range of external stakeholders, to partner in innovative research bids. The project was successful in bids for No Need to Fall, a collaborative project where we provided the wider science, by engaging with organisations which support older people and citizens to provide the views of people across Scotland with lived experience.

We supported four universities this year in improving their Patient and Public Involvement by providing focus group feedback, overseeing the accessibility of resources, and utilising the reach of our membership for engagement. This has improved the universities' engagement practice and increased their awareness around health literacy.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 30 JUNE 2025

The project delivered tailored presentations and workshops on our Digital Health and Social Care Human Rights Principles (HRP), to increase knowledge and awareness of the HRP and enable them to be embedded in practice. The Value and Benefit of Digital in Health and Social Care report has been published, sharing learning and good practice - kickstarting a review of our existing principles.

Self-Management Hub

Our self-management awareness raising campaign ran over the summer culminating in Self-Management Week (23-26 September), with 11 events hosted by the ALLIANCE, Self-Management Network members and previous Self-Management Award winners. The Self-Management Awards took place in Scottish Parliament, with speeches from Gillian Mackay MSP, Neil Gray MSP, 2023 Self-Management Champion Michelle Howieson, and the launch of 'H is for Human,' the new Humans of Scotland book.

We secured CPD accreditation for Self-Management Reflective Practice training for healthcare professionals. Twelve bespoke sessions were delivered across Scotland with an increase in demand from primary care teams.

Self-Management Network Scotland recently reached the milestone of 1,000 members from across the country, including in Highland, Grampian, the Outer Hebrides and the central belt. Quarterly networking sessions are well attended, with presentations recorded and shared online.

We delivered sessions at the International Conference on Integrated Care (ICIC) in Belfast, the North American Conference on Integrated Care in Calgary and the International Conference on Integrated Care in Lisbon; raising the profile of the ALLIANCE and self-management in practice.

As part of Self-Management Week, we chaired a webinar kicking off the Integrated Care Matters: Webinar Series 7, with speakers from Canada, Wales and Scotland. The webinar reached 164 registrants from 22 countries.

Self-Management Fund

Self-Management for Life awarded £1.8 million to 32 projects focussing on prevention, supporting people on waiting lists, and overcoming barriers that create health inequalities. This brought the total awarded over the lifetime of the fund to £28 million across 464 projects.

Community Links Workers Programmes (CLW)

We celebrated 10 years of delivery of the Community Links Worker Programme in GP practices, which plays a crucial role in addressing health inequalities. Since 2014, the programme has grown from seven Community Links Workers in Glasgow to over 80 across Glasgow and West Dunbartonshire, with additional thematic posts relating to fuel poverty, asylum seekers and homelessness.

Our work increased meaningful involvement and impact of people with lived experience, addressed health inequalities with a focus on people who face multiple barriers, and took a human rights-based approach. Our work included:

- **University Collaboration:** supporting student placements, contributing to both workforce development and knowledge exchange.
- **SGN:** developing new proposals and business opportunities, particularly within school environments e.g. initiative with St Andrews School in Glasgow to reach families of the school who are facing hardship. Additionally, 692 were supported to join the Priority Service Register (PSR).
- **Supporting Complementary Initiatives:** contributing to aligned initiatives such as the Digital Community Link Worker programme and Whole Family Wellbeing Service.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 30 JUNE 2025

- **Partnership with housing associations:** collaborating to improve and expand positive relationships within local communities.

We provide a person-centred approach offering a variety of supportive initiatives including health walks to encourage exercise and foster positive social connections; bereavement groups and Grief Cafés to bring together those affected by loss and offer emotional support and relief. Men's health groups to address loneliness and social isolation and "Tots groups" to bring together parents, kinship carers, and children under five to learn and grow together.

West Dunbartonshire CLW programme funding was cut by 40% due to a reduction in investment by West Dunbartonshire Council. We continue to work to ensure the reduced programme provides continued support to people across West Dunbartonshire.

Scottish Sensory Hub

We increased meaningful involvement and impact of people with lived experience, addressed health inequalities with a focus on people who face multiple barriers, and took a human rights-based approach. Activities included:

- Seven research reports and three consultation responses submitted, including a report on BSL local plans, assessing legislative compliance and content of plans from the listed authorities mentioned in the BSL (Scotland) Act 2015. Shared findings with the Scottish Government BSL Implementation Advisory Group and approached by several listed authorities for further support for acting on some of our recommendations.
- Campaigned to overturn the Scottish Government decision to cancel the ContactScotland BSL service, and ensured ongoing provision of that essential service for BSL users and public bodies.
- Campaigned with partners on amendments to the Education (Scotland) Bill, highlighting the need to consider BSL within language planning in education: successful in having amendments on BSL included in the Bill, improving access to BSL-medium education.
- Launched a campaign highlighting the importance of communication for all, and used evidence about current provision to call for legislation and regulation to protect people's rights to inclusive communication.
- Provided input into the implementation of the recommendations of the Independent Review of Audiology Services in Scotland – including partnership across the sensory sector on how to raise concerns on the provision of newborn hearing assessments.
- Provided the secretariat for the cross-party group (CPG) on Deafness and participated in the CPG on Visual Impairment, a new joint short life working group between the two groups, centred on dementia and sensory care. The first research report prompted discussions with decision-makers about amending guidance on how to consider sensory impairment within dementia assessments.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 30 JUNE 2025

Scotland Reducing Gambling Harm

Scotland Reducing Gambling Harm continued to promote the meaningful involvement of people harmed by gambling in systems development and decision-making in Scotland. We held nine meetings of the Lived Experience Forum and three round table discussions where people, policy and decisions makers, third sector organisations and academics came together to identify priorities for action to reduce gambling harm in Scotland.

As a result of our work, people with lived experience tell us that they have used their skills and knowledge to contribute to change, increased their confidence, and promoted their recovery. Wider stakeholders report knowing more about gambling harm, having increased connections and confidence, and feeling part of a community working together to tackle gambling harm. Our work also continues to inform policy and action, including the work of Scottish Government and Public Health Scotland's Gambling Harm Working Group and the development of the upcoming Scottish Tackling Gambling Harm Framework.

Person Centred Voices (PCV)

PCV delivered 312 workshops, engaging with over 12,701 people - including professionals, students, and third sector partners - across care homes, hospitals, and other settings. The workshops highlighted lived experience and promoted a person-centred approach through active listening and the question, 'What Matters to You?' This supported individuals and services to adopt more compassionate, inclusive practices.

Building on this success, PCV scaled its work by forming formal partnerships across Scotland, including with HSCPs, NHS boards, Social Security Scotland, universities, and colleges. These partnerships led to ongoing engagement, creative projects such as care home artwork, and resources embedded into practice.

Over three years, PCV reached over 24,000 people through 550+ workshops. Its human-centred approach significantly raised the profile of the ALLIANCE, bringing its mission into a wide range of roles, organisations, and levels. This has strengthened the ALLIANCE's presence and influence across sectors, creating momentum for positive, sustainable change.

Health and Social Care Academy (the Academy)

By providing evidence, resources and tools, we continued to support key stakeholders to help realise transformational change across health and social care. We developed and disseminated the Unfolding the Future toolkit to support individuals, teams and organisations to use the Five Ambitions for the Future of Health and Care to think creatively about how to transform and plan for the future.

Our Integration in Action series spotlighted and provided evidence for how to implement the Five Ambitions in action. It provided a cross sectoral space to highlight emerging themes, platform organisations and new initiatives. As part of our Health and Human Rights Partnership with Public Health Scotland and the University of Strathclyde, we undertook research to help support decision-makers to implement rights-based approaches to decision making in healthcare settings.

Integration, Engagement and Lived Experience Hub

We enhanced the involvement of people with lived experience in health and social care systems, gathering input from people to shape the Scottish Government's Scottish Learning and Improvement Framework, ensuring it addresses what matters most to them.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 30 JUNE 2025

We support the Community of Practice – Lived Experience, where participants share knowledge and learning on lived experience involvement, and facilitate the IJB Lived Experience Representative network which has become a valuable forum where members discuss local challenges and successes from across Scotland. We have supported these representatives to participate in events and conferences, promoting the recognition of their valuable contributions.

We spotlight good practice in health and social care through research and engagement. Recent achievements include the Journey to Integration report, which reviews Scotland's integration journey from third sector and lived experience perspectives, delivering the first HSCP Connect networking event focussed on self-management, and developing an Integration Support Portfolio that promotes integration through direct collaboration with HSCPs. These have enhanced understanding of the integration journey, strengthened relationships with HSCP colleagues nationwide, and created knowledge sharing platforms for cross sector learning. We have continued to share good practice through our Connected Communities case studies series and Knowledge Hub. This work establishes a future vision for integration improvement, facilitating practical implementation of integration approaches, building sector wide intelligence and identifying evidence based priorities for transformational change.

Children and Young People programme (CYP)

We increase capacity and influence the implementation of GIRFEC across Scotland with our GIRFEC training. Our CPD accreditation has enabled us to expand our reach and strengthen our knowledge and understanding of the children and young people sector. Recent achievements have been the successful delivery of our pilot with North Lanarkshire HSCP, where we collaborated with their GIRFEC team to establish a series of bespoke training sessions, aligned with their strategic plans. These sessions provided a valuable space to build multi-agency connections, generate intelligence to improve service delivery, and build competency in GIRFEC approaches for the training cohort. This pilot has rendered a framework for replicating this in other localities and strengthening the GIRFEC training offer to support workforce development and implementation.

We strengthened our collective voice by developing our CYP Community of Practice. Connecting people and professionals from across the CYP sector, the Community of Practice is an emerging space to share knowledge, learning and resources to enhance practice and service delivery. Our GIRFEC Insights report, the culmination of a series of regional events across Scotland, provides a clear snapshot of GIRFEC in implementation, highlighting where the sector identifies challenges, spotlighting examples of good practice, and bringing together the expertise of people working from strategic and delivery perspectives to outline recommendations and strategies to continue to drive GIRFEC forward. We continue to share good practice through GIRFEC Stories, our case study initiative, promoting practical examples of GIRFEC principles and values in action and demonstrating innovation across the sector.

Women's Health Plan (WHP)

Engaged ALLIANCE members in dialogue around women's health. Partnered with Engender to host an event for individual members to inform the UN Convention on the Elimination of all forms of Discrimination Against Women (CEDAW) review. We spotlighted inclusive service design at our Annual Conference, featuring members Simon Community and Aberlour.

Our Lived Experience Stakeholder Group met quarterly, enabling women from across Scotland to influence the WHP and Scottish Government policies on women's health.

We delivered 16 information events to support women to understand their health needs and to signpost to support, reaching 625 participants who reported improved knowledge and confidence to access services or self manage.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 30 JUNE 2025

We collaborated with organisations and community groups to run targeted sessions for Gypsy/Traveller women, refugee and asylum-seeking women, and young women.

We supported the uptake of our Conversation Café toolkit. Encouraging a community of practitioners who have been using the toolkit to support anti-stigma work and awareness raising on women's health at a local level.

Pelvic Health

Worked with Scottish Government/Public Health Scotland to support the Scottish Pelvic Floor Registry and Audit Programme, by facilitating lived experience engagement with the work of the Programme. This supports transparency in governance of the Programme, which covers various pelvic floor experiences including transvaginal mesh, and ensures women are able to review developments.

Worked with Scottish Government on current priorities around transvaginal mesh, to ensure that women's experiences are considered within ongoing developments and policy. This has included advising lived experience stakeholders on the options available to them and where to get specific guidance, and providing expertise to Scottish Government civil servants and clinicians. Reviewed patient-facing information, such as NHS Inform content, to ensure it represents lived experience priorities and concerns, and continue to be members of the Mesh Accountable Officers Group.

Europe and Citizens' Rights

Engaged on matters related to Europe, citizens rights and young people continued to grow. This included welcoming the UK Minister for Europe to Scotland, in a high-level meeting with civil society, youth leaders, academics, and business voices - held just one week before the UK-EU Summit. Attended a Westminster event, hosted by cross-party MPs, where the newly launched Youth Participation Leaflet, jointly produced with the European Economic and Social Committee was presented. Alongside this, a Youth Participation network was formally established, providing young people with structured opportunities to influence discussions on Scotland-EU relations. This work is part of the ALLIANCE's broader commitment to strengthening citizen voice, and to ensuring Scotland's third sector remains active in shaping the future of UK-EU cooperation, particularly in areas that directly affect people's lives.

Patient Safety and Health

Supported the Scottish Government's Homecare Medicines Review through its patient-led workstream, contributing directly to the review's final recommendations. The final Scottish Government review cited our findings, ensuring the patient voice was reflected in future improvements. Additionally, we participated on the NHS Greater Glasgow and Clyde's External Reference Group, which published its final report this year. The review identified systemic pressures and a breakdown in relationships across departments - key insights for improving safety in emergency care. Separately, we played a leading role on the Advisory Group supporting the development of the Patient Safety Commissioner for Scotland. With the Commissioner now appointed, we look forward to continued engagement on this vital issue and ensuring patient voice and lived experience are central to Scotland's efforts to improve health safety.

National Collaborative

Facilitated the work of the Change Team – a collective of rights holders with lived/living experience of substance use and rights defenders.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 30 JUNE 2025

We led the public consultation on the Draft Charter of Rights for People Affected by Substance Use. Alongside colleagues in the National Collaborative Support Team, we involved Duty Bearers through facilitated InterAction Workshops. We facilitated co-analysis of consultation feedback, supporting the Change Team to undertake thematic analysis, update the Charter to reflect feedback, developed a toolkit to support implementation, and associated communications and promotion.

The Charter launched 11 December 2024 with support from the First Minister, the United Nations Office of the High Commissioner for Human Rights and the Cabinet Secretary for Health and Social Care.

Implementation of the Charter will shift the balance of power to people affected by substance use by placing people and their human dignity at the heart of service delivery.

Organisation

Funding

Our principal funder is the Scottish Government via our Strategic Partnership Agreement (SPA). Our current agreement ends on 30 June 2026. Our SPA guarantees our core grant until March 2026, with various programmes of work being funded for only one year at a time.

The agreement supports our core work and allows us to continue to represent our membership while recognising the ALLIANCE is an independent membership charity that retains the right to set its own priorities in response to its members and acknowledges the role of the ALLIANCE as 'critical friend' of the Scottish Government.

Several other funding streams support programmes of work including Glasgow HSCP and West Dunbartonshire Council who fund our Community Links Programmes.

Membership

Our membership brings together a diverse range over 3,500 organisations and individuals working together to improve health and wellbeing across Scotland. Our membership team works collaboratively with members and the wider ALLIANCE to ensure our collective voice is heard, driving transformational change across Scotland. We support members to build new skills, promote best practice and innovation across the sector, engage with our strategic partners, and meaningfully channel their expertise into our research and policy work. Through regular communication and surveys, we identify our members key priorities, to ensure these inform our wider work and events. To facilitate a strong and representative collective voice, we build impactful networks and relationships with and between members, ensuring that a diverse range of experiences are reflected in policy and practice.

We would like to thank our members for their continued support.

If you are interested in becoming a member of the ALLIANCE, you can find more information at <https://www.alliance-scotland.org.uk/membership/become-a-member/> or contact us at membership@alliance-scotland.org.uk.

Staffing

Average staff numbers have increased from 127 to 154 at June.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 30 JUNE 2025

Volunteers

Our volunteers include our board directors, involvement network and volunteer support workers. We would like to thank all volunteers for the generous donation of their time and effort.

Public Benefit

We are the national third sector intermediary for health and social care, bringing together a diverse range of people and organisations who share our vision.

We work with our members and partners to ensure lived experience, and third sector expertise is listened to and acted upon by informing national policy and campaigns and putting people at the centre of designing support and services.

Reserves policy

The board understand the importance of the organisation working towards holding a level of reserves to support the activities of the charity, should there be a significant decrease in the income or a requirement for additional resources.

The ALLIANCE desired level of general reserves covers:

- Income risk reserve to protect the charity against a fall in income levels
- Cessation reserve to ensure that all liabilities can be discharged in the event of cessation
- Working capital reserve to provide working capital in the event that expenditure is needed ahead of income being received
- Opportunity reserve to provide funding for new initiatives, developments or opportunities
- Adversity reserve to protect the charity against unplanned adverse events such as losing key staff, redundancy, theft, fire or adverse publicity
- Reserves to cover costs of maternity, paternity and shared parental leave, sick leave and wellbeing
- Six months to cover operational costs
- IT reserves to cover maintenance of and investment in technology
- Reserves to cover our commitments to the ongoing self management fund.

The latest reserves amount at 30 June 2025 is £10,359,464 (2024: £13,410,429). Of these £7,106,660 (2024: £5,293,259) is unrestricted and £3,252,804 (2024: £7,487,170) is restricted. Once the reserves amounts related to the above bullet points is removed, the trustees consider that £695,000 is regarded as free reserves.

Reserves are in line with policy.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 30 JUNE 2025

Investment performance

The banks chosen by the board reflect a desire to balance ethical standards and safety in relation to funds available to the organisation. The objective is to maximise interest at low risk to the ALLIANCE.

FUTURE PLANS

Our aim for 2025/2026 is to continue to deliver and develop our programmes of work in collaboration with our members, partners and funders, while strengthening and improving our infrastructure to monitor improvement, support growth and respond to the external operating environment.

Governance, Structure and Organisation

Governing Document

The ALLIANCE is a charitable company incorporated as a private company limited by guarantee. Established in 2006 we are governed by our Articles of Association.

Recruitment, Appointment and Training of Directors

The board of directors comprises member directors and co-opted directors. Member directors must be nominated for election by a standard member organisation. Co-opted directors are appointed due to their specific skill set and need not be a member nor nominated for appointment.

The maximum number of directors is 15; with a maximum of 12 member directors and three (3) co-opted. The minimum number of directors allowed is four (4).

Our policies and procedures ensure that all newly appointed directors undergo a comprehensive induction program, followed by ongoing training to support their understanding of governance responsibilities, strategic objectives, and regulatory compliance.

Structure

The board meet every quarter to discuss relevant business, compare operational achievements to strategy and business planning and provide governance. A scheme of delegation is in place and the day-to-day responsibility for the provision of services of the organisation lies with the Chief Officers.

There is currently one sub-committee: Finance, Audit and Risk (FAR) Committee, which meets every quarter.

Ruth Dorman	
Jim Guyan	
Jim Hume	Re-appointed as Chair June 2025
Joanne McCoy	
Alan McGinley	Resigned 30 April 2025
Irena Paterson	Resigned 25 September 2025
Janice Preston	
Donald Richards	
Dr Sam Smith	Resigned 12 December 2024
Douglas Taylor	Re-appointed – FAR Committee Chair – June 2025

Co-opted

Dr Fiona Strachan	Co-opted June 2025
-------------------	--------------------

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 30 JUNE 2025

Related Parties

Other than the directors there are no related parties. Related party transactions are detailed in Note 24 to the accounts.

Risk Management

Prompted by the board, our Finance, Audit and Risk Committee, establish our risk appetite. A risk register that identifies potential risks to which the charity may be exposed, and seeks to manage those risks, is maintained. This register also seeks to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The directors have identified the principal risks/problems facing the Health and Social Care Alliance Scotland as follows:

Funding – like many third sector organisations we face funding challenges as some funding streams are reduced both in value and term, more funding is becoming restricted and shorter term.

We continue to raise with our funders, including Scottish Government, that fair funding is central to sustainability and requires longer term investment in the third sector, flexible, unrestricted core funding which enables us to provide security, plan effectively and fulfil good governance requirements, and sustainable funding that includes inflation-based uplifts and full costs, including core, operating costs and staff costs.

To support our work, we have a robust and regularly reviewed reserves policy, manage our cash flow and take advantage of high interest bank accounts, and continue to seek additional funding opportunities.

Recruitment and retention of staff – the risk of short term, unsustainable funding impacts on job security and salaries, and increases the risk of workloads becoming unmanageable and overwhelming for staff.

The ALLIANCE has implemented various measures to promote staff wellbeing, including generous and flexible leave, employee assistance programmes, flexible and hybrid working and we are a carer positive employer.

Political instability – the ALLIANCE works to maintain good ongoing relationships with civil servants, government, government departments and MSPs across parties.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND INCORPORATING THE
STRATEGIC REPORT)
FOR THE YEAR ENDED 30 JUNE 2025

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

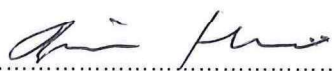
So far as the directors are aware, there is no relevant information (as defined by Section 418 of the Companies Act 2006) of which the charitable organisation's auditors are unaware, and each trustee has taken all the steps that they ought to have taken as a trustee in order to make them aware of any audit information and to establish that the charitable organisation's auditors are aware of that information.

AUDITORS

The auditor, Azets Audit Services, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

The trustees' report was approved by the Board of Trustees.

Trustees' Report (incorporating the Strategic Report) was approved by the Board of Trustees and signed on its behalf:


.....
Jim Hume
Trustee, Chair of the Board of Trustees


.....
Douglas Taylor
Trustee and Chair of Finance, Audit and Risk
Committee

Date: 10 DECEMBER 2025.....

Date: 10 DECEMBER 2025.....

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 30 JUNE 2025

The trustees, who are also the directors of The Health and Social Care Alliance Scotland for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

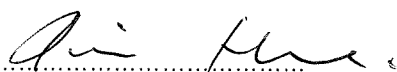
THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

TRUSTEES' DECLARATION ON AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

In relation to the financial statements which comprise, the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes:

- The trustees approve these financial statements and confirm that they are responsible for them, including selecting the appropriate accounting policies, applying them consistently and making, on a reasonable and prudent basis, the judgments underlying them. They have been prepared on the going concern basis on the grounds that the charity will continue in operation.
- The trustees confirm that they have made available to Azets Audit Services, all the charity's accounting records and provided all the information necessary for the compilation of the financial statements.
- The trustees confirm that to the best of their knowledge and belief, the accounting records reflect all transactions of the charity for the year ended 30 June 2025.

On behalf of the board



Jim Hume
Trustee, Chair of Board of Trustees

Date: 19 DECEMBER 2025

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND FOR THE YEAR ENDED 30 JUNE 2025

Opinion

We have audited the financial statements of The Health and Social Care Alliance Scotland (the 'charitable company') for the year ended 30 June 2025 which comprise the statement of financial activities (incorporating the income and expenditure account), the balance sheet, the statement of cash flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2025 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND FOR THE YEAR ENDED 30 JUNE 2025

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out on pages 16 and 17, the trustees, who are also the directors of the charitable company for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under Chapter 3 of Part 16 of the Companies Act 2006 and section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND FOR THE YEAR ENDED 30 JUNE 2025

Auditor's responsibilities for the audit of the financial statements (continued)

The extent to which the audit was considered capable of detecting irregularities including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the FRC's website to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the charitable company, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the charitable company that were contrary to applicable laws and regulations, including fraud.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charitable company through discussions with management, and from our commercial knowledge and experience of the sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charitable company, including the Companies Act 2006, taxation legislation and data protection, anti-bribery, employment and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC, relevant regulators and the charitable company's legal advisors.

We assessed the susceptibility of the charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND FOR THE YEAR ENDED 30 JUNE 2025

Auditor's responsibilities for the audit of the financial statements (continued)

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in the financial statements were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's trustees, as a body, in accordance with regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended). Our audit work has been undertaken so that we might state to the charitable company's members, as a body, and the charitable company's trustees, as a body, those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body, and the charitable company's directors, as a body, for our audit work, for this report, or for the opinions we have formed.

Azets Audit Services

Jennifer Alexander (Senior Statutory Auditor)

For and on behalf of

Azets Audit Services, Statutory Auditor

Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006

Chartered Accountants

Titanium 1

King's Inch Place

Renfrew

PA4 8WF

Date: 11 December 2025

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 30 JUNE 2025

	Notes	Unrestricted Funds 2025 £	Restricted Funds 2025 £	Total 2025 £	Unrestricted Funds 2024 £	Restricted Funds 2024 £	Total 2024 £
Income and endowments from:							
Donations and legacies	3	1,010,000	1,810,431	2,820,431	940,000	3,606,592	4,546,592
Charitable activities	6	1,561,836	4,044,373	5,606,209	549,499	3,064,882	3,614,381
Other trading activities	4	237	-	237	2,198	-	2,198
Investments	5	407,932	-	407,932	304,361	-	304,361
Other income		30	48,920	48,950	459	15,412	15,871
Total income		2,980,035	5,903,724	8,883,759	1,796,517	6,686,886	8,483,403
Expenditure on:							
Raising funds	7	800,225	-	800,225	697,429	-	697,429
Charitable activities	10	996,409	10,138,090	11,134,499	1,046,684	6,759,621	7,806,305
Total resources expended		1,796,634	10,138,090	11,934,724	1,744,113	6,759,621	8,503,734
Net (expenditure)/income for the year		1,183,401	(4,234,366)	(3,050,965)	52,404	(72,735)	(20,331)
Gross transfers between funds		-	-	-	(3,950,994)	3,950,994	-
Net movement in funds		1,183,401	(4,234,366)	(3,050,965)	(3,898,590)	3,878,259	(20,331)
Fund balances at 1 July 2024		5,923,259	7,487,170	13,410,429	9,821,849	3,608,911	13,430,760
Fund balances at 30 June 2025		7,106,660	3,252,804	10,359,464	5,923,259	7,487,170	13,410,429

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

The notes on pages 25 - 42 form part of these financial statements.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

BALANCE SHEET
FOR THE YEAR ENDED 30 JUNE 2025

	Note	2025 £	2024 £
Fixed assets			
Tangible assets	15	56,458	10,156
Investments	28	1	1
		<u>56,459</u>	<u>10,157</u>
Current assets			
Debtors	16	433,403	541,896
Cash at bank and in hand		18,021,806	15,163,045
		<u>18,455,209</u>	<u>15,704,941</u>
Creditors: amounts falling due within one year	17	<u>(6,631,362)</u>	<u>(1,620,713)</u>
Net current assets		<u>11,823,847</u>	<u>14,084,228</u>
Total assets less current liabilities		<u>11,880,306</u>	<u>14,094,385</u>
Creditors: amounts falling due greater than one year	17	<u>(1,520,842)</u>	<u>(683,956)</u>
Net assets		<u>10,359,464</u>	<u>13,410,429</u>
Income funds			
Restricted funds	21	3,252,804	7,487,170
Unrestricted funds	20	7,106,660	5,923,259
		<u>10,359,464</u>	<u>13,410,429</u>

The financial statements were approved by the Trustees on 10 December 2025 and signed on their behalf by:



 Jim Hume (Chair of Board of Trustees)
 Trustee



 Douglas Taylor (Chair of Finance, Audit and
 Risk Committee)
 Trustee

Company Registration No. SC307731

The notes on pages 25 - 42 form part of these financial statements.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2025

		2025 £	2024 £
Cash flows from operating activities	Note		
Net cash provided by operating activities	26	2,507,847	341,487
Investing activities			
Purchase of tangible fixed assets	(57,018)	-	-
Interest received	407,932	304,361	
Net cash generated from investing activities		350,914	304,361
Net cash used in financing activities		-	-
Net increase in cash and cash equivalents		2,858,761	645,848
Cash and cash equivalents at beginning of year		15,163,045	14,517,197
Cash and cash equivalents at end of year		18,021,806	15,163,045

The notes on pages 25 - 42 form part of these financial statements

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

1 Accounting policies

Charity information

The Health and Social Care Alliance Scotland is a private company limited by guarantee incorporated in Scotland (registered number: SC307731). The registered office is 310 St Vincent Street, Glasgow, G2 5RU, United Kingdom.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

The charity has a 100% owned subsidiary company, Alliance Advice and Support Limited (registered office: 310 St Vincent Street, Glasgow, G2 5RU), however, the subsidiary is dormant therefore consolidated financial statements have not been prepared.

Going Concern

At the time of approving the financial statements, the trustees have a reasonable expectation that The Health and Social Care Alliance Scotland (the ALLIANCE) has adequate resources to continue in operational existence for the foreseeable future., the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.2 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.3 Incoming resources

Government grants and other income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

1.4 Interest received

Interest received is recognised in the Statement of Financial Activities using the effective interest rate method. This methodology uses the interest rate applied to bank deposit accounts.

1.5 Resources expended

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses. Individual items over £1,200 are capitalised as fixed assets.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	- 33% on cost
Computers	- 33% on cost

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset and is recognised in net income/(expenditure) for the year.

1.7 Fixed asset investments

The fixed asset investment relates to the investment in the subsidiary company, Alliance Advice and Support Limited, a company registered in Scotland.

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.10 Leases

Rentals payable under operating leases, including any lease incentives received, are charged as an expense on a straight-line basis over the term of the relevant lease.

1.11 Public benefit

The Health and Social Care Alliance Scotland (the ALLIANCE) meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

1.12 Debtors

Short term debtors are measured at transaction price, less any impairment.

1.13 Creditors

Creditors are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due.

1.14 Value Added Tax (VAT)

The Trust is registered for VAT; however, some activities are exempt. Accordingly, expenditure includes irrecoverable VAT.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Donations and legacies

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Total 2024 £
Grants	1,010,000	1,810,431	2,820,431	4,546,592
For the year ended 30 June 2024	<u>940,000</u>	<u>3,606,592</u>		<u>4,546,592</u>
Grants receivable for core activities				
Scottish Government	1,010,000	1,467,408	2,477,408	4,336,988
Other	-	343,023	343,023	209,604
	<u>1,010,000</u>	<u>1,810,431</u>	<u>2,820,431</u>	<u>4,546,592</u>

4 Other trading activities

	Unrestricted Funds 2025 £	Total 2024 £
Hub income	<u>237</u>	<u>2,198</u>

5 Investments

	Unrestricted Funds 2025 £	Total 2024 £
Interest receivable	<u>407,932</u>	<u>304,361</u>

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

6 Charitable activities

	Support of long term conditions 2025 £	Support of long term conditions 2024 £
Sales within charitable activities	5,606,209	3,614,381
Analysis by fund		
Unrestricted funds	1,561,836	549,499
Restricted funds	4,044,373	3,064,882
	5,606,209	3,614,381

7 Raising funds

	Unrestricted funds 2025 £	Total 2024 £
Raising donations and legacies		
Bank charges	547	428
Training	41,753	31,282
Professional fees	41,460	43,025
Advertising	13,669	29,295
Recruitment	-	7,961
Staff costs	329,876	324,695
Staff expenses	14,816	7,549
Depreciation and impairment	10,716	1,269
Management fee	48,800	-
Support costs(note 9)	298,588	251,925
	800,225	697,429

8 Governance costs

	2025 £	2024 £
Staff costs	109,362	108,233
Board expenses	4,785	4,406
Legal fees	32,334	56,937
Recruitment	597	3,462
Audit and accountancy fees	48,606	22,382
	195,684	195,420

9 Support costs

	2025 £	2024 £
Property costs	145,465	127,213
Administration and management	44,810	13,179
IT and technical support	108,313	111,533
	298,588	251,925

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

10 Charitable activities

	Events 2025 £	Support of long term conditions 2025 £	Self Management Project 2025 £	Total 2025 £	Total 2024 £
Staff costs	-	648,685	-	648,685	670,163
Direct costs	94,326	6,841,715	-	6,936,041	4,653,306
	<u>94,326</u>	<u>7,490,400</u>	<u>-</u>	<u>7,584,726</u>	<u>5,323,469</u>
Grant funding of activities (see note 11)	-	-	3,690,451	3,690,451	2,482,836
Financing costs(note 11)	-	-	(140,678)	(140,678)	-
	<u>-</u>	<u>-</u>	<u>3,549,773</u>	<u>11,134,499</u>	<u>7,806,305</u>
Analysis by fund					
Unrestricted funds	30,573	965,836	-	996,409	1,046,684
Restricted funds	63,753	6,524,564	3,549,773	10,138,090	6,759,621
	<u>94,326</u>	<u>7,490,400</u>	<u>3,549,773</u>	<u>11,134,499</u>	<u>7,806,305</u>
For the year ended 30 June 2024					
Unrestricted funds	28,025	1,018,659	-		1,046,684
Restricted funds	70,725	4,206,060	2,482,836		6,759,621
	<u>98,750</u>	<u>5,224,719</u>	<u>2,482,836</u>		<u>7,806,305</u>

11 Grants payable

	Self Management Project 2025 £	Self Management Project 2024 £
Grants to institutions		
Other	3,690,451	2,482,836
Financing costs	(140,678)	-
	<u>3,549,773</u>	<u>2,482,836</u>

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

11 Grants payable (continued)

Grants are disbursed from the self-management fund to voluntary organisations and community groups throughout Scotland. These grants are to support the work in encouraging people living with long term conditions to learn more about the management of their condition and to become active partners in their own care. During the year, grants were made payable to the following organisations:

Aberdeen Foyer, Aberlour Child Care Trust, Adelphi Community Outreach, Age Scotland, Argyll Wellbeing Hub, Art in Healthcare, BEARL, Beatroute Arts, Better Lives Partnership, Bipolar Scotland Momentum Works, Capella Charity (formerly Sleep Scotland), Carers of West Dunbartonshire, Central Wellbeing, Cerebral Palsy Scotland, Cheviot Youth, Children's Health Scotland, CLAN Cancer Support, Clydesdale Community Initiatives, Contact a Family, Cyrenians, Deaf Links, Deepness Ltd, Differabled, Eczema Outreach Support, Enable Scotland, Finding Your Feet, GDA AHEAD Project, Health in Mind, Healthy and Active in East Kilbride Ltd, Healthy Valleys, Holistic Self-Management Project, In Control Scotland, Indigo Childcare Group, Kairos Women+, Kirrie Connections, Living Well with Aphasia, Long Term Conditions Hebrides, Lorn & Oban Healthy Options, MECOPP, Mindspace Limited, MS Society Scotland, My Way, Self-Management tool for deafblind people, MySelf-Management, Networking Key Services Ltd, North East Sensory Services, Pain Association Scotland, PAMIS, PCOS Relief, Perth Autism Support, PLUS (Forth Valley) Ltd, Positive Help, Rowan Alba, Sense Scotland, Spina Bifida Hydrocephalus Scotland, Stepwell, Strathclyde wing Hong Elderly Group, Support Matters, SUSE, SWAN: Scottish Women's Autism Network, The Period Place, The Portal Arts, The Teapot Trust, Trellis Scotland, Turnaround, Versus Arthritis, Whale Arts Agency, Wild Things Environmental Education in Action, With Kids, YMCA Tayside, Your Voice Inverclyde.

Living Well: Emotional Support Matters Grant Recipients:
Versus Arthritis.

12 Net movement in funds

	2025	2024
	£	£
Net movement in funds is stated after charging/(crediting)		
Fees payable to the company's auditor for the audit of the company's financial statements	26,250	25,000
Fees payable to the company's auditor for non audit services	2,600	2,600
Depreciation of owned tangible fixed assets	10,716	1,269
Operating lease rentals	129,605	98,734

13 Trustees Remuneration and Benefits

There was no trustees' remuneration or other benefits for the year ended 2025 nor for the year ended 30 June 2024.

Trustees' expenses

Expenses of £2,358 (2024: £1,029) were paid to 4 (2024: 2) trustees in the year ended June 2025 for travel and subsistence.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

14 Employees

Number of employees

The average monthly number of employees during the year was as follows:

	2025 Number	2024 Number
Administration	154	127

Employment costs

	2025 £	2024 £
Wages and salaries	4,613,143	3,694,411
Social security costs	472,648	342,428
Other pension costs	231,478	173,817
	<u>5,317,269</u>	<u>4,210,656</u>

During the year, the charity made a total of 3 employees redundant, with termination benefits paid amounting to £5,922 (2024: £nil)

There were 2 employees whose benefits (excluding employer pension costs) exceeded £60,000 (2024: 2)

	2025 Number	2024 Number
£60,001 - £70,000	-	2
£70,001- £80,000	2	-

The key management personnel are deemed to be the management team at The Health and Social Care Alliance. They received emoluments (including employers NI) of £157,587 (2024: £141,589) and pension contributions of £8,308 (2024: £7,598).

15 Tangible fixed assets

	Fixtures and Fittings £	Computers £	Total £
Cost			
At 1 July 2024	63,096	84,193	147,289
Additions	57,018	-	57,018
At 30 June 2025	<u>120,114</u>	<u>84,193</u>	<u>204,307</u>
Depreciation			
At 1 July 2024	63,096	74,037	137,133
Depreciation charged in the year	9,447	1,269	10,716
At 30 June 2025	<u>72,543</u>	<u>75,306</u>	<u>147,849</u>
Carrying amount			
At 30 June 2025	<u>47,571</u>	<u>8,887</u>	<u>56,458</u>
At 30 June 2024	<u>-</u>	<u>10,156</u>	<u>10,156</u>

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

16 Debtors

	2025	2024
	£	£
Amounts falling due within one year:		
Trade debtors	292,830	470,666
Other debtors	2,664	2,986
Prepayments and accrued income	137,909	68,244
	<u>433,403</u>	<u>541,896</u>

17 Creditors

Amounts falling due within one year:

	2025	2024
	£	£
Other taxation and social security	108,293	86,472
Trade creditors	95,019	74,028
Other creditors	2,235,424	1,176,543
Accruals and deferred income	4,192,626	283,670
	<u>6,631,362</u>	<u>1,620,713</u>

Amounts falling due greater than one year:

Other creditors	1,661,520	683,956
Finance costs	(140,678)	-
	<u>1,520,842</u>	<u>683,956</u>

Included in other creditors is a balance of £3,713,894 (2024: £1,821,281) which represents grants payable to the Self Management Fund.

18 Deferred income

Deferred income wholly comprises of grant income received in advance.

	2025	2024
	£	£
Balance as at 1 July 2024	148,799	124,004
Movement during the year	3,852,580	24,795
Balance at 30 June 2025	<u>4,001,379</u>	<u>148,799</u>

19 Retirement benefit schemes

Defined contribution schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund. At the year end payments of £42,056 (2024: £35,388) were outstanding.

The charge to profit or loss in respect of defined contribution schemes was £231,478 (2024 - £173,817).

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES FOR THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

20 Unrestricted funds

2025	Balance at 1 July 2024	Movement in funds			Balance at 30 June 2025
		Incoming resources	Resources expended	Transfers	
	£	£	£		£
Unrestricted funds	5,923,259	2,980,035	(1,796,634)	-	7,106,660

2024	Balance at 1 July 2023	Movement in funds			Balance at 30 June 2024
		Incoming resources	Resources expended	Transfers	
	£	£	£	£	£
Unrestricted funds	9,821,849	1,796,517	(1,744,113)	(3,950,994)	5,923,259

21 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

2025	Balance at 1 July 2024	Movement in Funds			Balance at 30 June 2025
		Incoming resources	Resources expended	Transfers	
	£	£	£	£	£
ALISS	66,127	294,394	(344,875)	-	15,646
ALISS Engagement	3,963	131,892	(135,494)	-	361
Art for Ayrshire	12,253	-	(12,253)	-	-
Audiology	18,211	-	(18,211)	-	-
Carer Art	21	-	(21)	-	-
Carers Stories	91	-	(91)	-	-
Chronic Pain	12,695	-	-	-	12,695
CNOD	884	-	(300)	-	584
Concert for Caring	2,675	-	(2,675)	-	-
Co-production	319,708	-	-	-	319,708
Deafscotland	117,454	-	(117,454)	-	-
Deafscotland psp	51,528	-	(51,528)	-	-
Diabetes Lived Experience	27,869	760	-	-	28,629
Digital Citizen Panel	61,496	44,500	(53,088)	-	52,908
Digital Health Care	4,718	82,000	(82,520)	-	4,198
Digital Links Worker	13,406	59,800	(59,249)	-	13,957
Discover Digital	69,386	44,500	(55,534)	-	58,352
Emotional	25,455	-	-	-	25,455
Employability	61,480	-	-	-	61,480
Engagement	26,594	-	-	-	26,594
Eupati	21,225	11,500	(10,821)	-	21,904
GIRFEC CYP	101,679	41,736	(45,666)	-	97,749
Gambling harms engagement	105,558	-	(101,722)	-	3,836
Grampian	3,793	-	-	-	3,793
Health and Social Care Acd.	13,953	98,163	(105,396)	-	6,720
Heart Disease Lived Experience	43,566	30,515	(45,151)	-	28,930
House of Care Development	71,831	-	-	-	71,831
HSCP Patient Support Fund	-	55,000	(53,212)	-	1,788

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

21 Restricted funds (continued)

IFIC	23,942	34,412	(37,137)	-	21,217
Integrated Care	383,541	-	-	-	383,541
Integration and Support	10,971	277,664	(281,915)	-	6,720
Links	1,290,594	3,063,102	(3,489,951)	-	863,745
Links Trussell Trust	49,673	71,436	(71,358)	-	49,751
Links WDC	31,629	404,781	(394,719)	-	41,691
Lived Experience Hub	62,726	-	-	-	62,726
Long Covid	6,072	21,000	(14,961)	-	12,111
National Collaborative	45,676	36,000	(81,676)	-	-
NES Person Centred Care	7,500	2,100	(9,600)	-	-
NESTA	30,799	-	(30,799)	-	-
Network Weaving	1,732	-	(1,732)	-	-
Our GP	15,019	-	-	-	15,019
Our Voice	61,792	-	-	-	61,792
Palliative Care	29,625	-	(12,901)	-	16,724
Person Centred Voices	24,336	82,031	(105,902)	-	465
Personal Outcomes	5,018	-	-	-	5,018
PFE	45,440	-	(45,440)	-	-
PLIF	5,938	-	-	-	5,938
PPHW	65,992	-	-	-	65,992
Primary Care	104,593	-	-	-	104,593
Primary Care Development	383,541	-	-	-	383,541
PHS	-	26,000	-	-	26,000
Respiratory	10,819	-	-	-	10,819
Scottish Ballet	21,780	-	(21,780)	-	-
SGN	26,442	-	(26,442)	-	-
SCOVl	52,890	-	(52,890)	-	-
Self Directed Support	25,868	-	(25,868)	-	-
Self Management Hub	8,010	267,498	(265,508)	-	10,000
Self Management Grant	3,252,938	48,920	(3,517,252)	-	(215,394)
Self Management Week	-	3	-	-	3
Sensory Hub	4,882	458,672	(172,911)	-	290,643
SGN Energy Efficiency	67,279	134,788	(89,962)	-	112,105
Social Security	4,611	-	-	-	4,611
Suicide Prevention	2,724	-	-	-	2,724
Thriving Places	50	-	(50)	-	-
TVM	17,272	-	-	-	17,272
Women's Health	43,070	80,557	(90,242)	-	33,385
WTBH	4,767	-	(1,833)	-	2,934
	<u>7,487,170</u>	<u>5,903,724</u>	<u>10,138,090</u>	<u>-</u>	<u>3,252,804</u>

The deficit in the self management fund relates to a timing difference between receipt of funds and commitments made, funding will be received in the coming year in relation to this.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

21 Restricted funds (continued)

2024	Movement in Funds				Balance at 30 June 2024
	Balance at 1 July 2023	Incoming resources	Resources expended	Transfers	
	£	£	£	£	£
ALISS	-	317,995	(251,868)	-	66,127
ALISS Engagement	-	119,812	(115,849)	-	3,963
Art for Ayrshire	-	13,800	(1,547)	-	12,253
Audiology	19,299	-	(731)	(357)	18,211
Carer Art	1,526	-	(1,505)	-	21
Carers Stories	534	-	-	(443)	91
Chronic Pain	12,695	-	-	-	12,695
CNOD	1,845	-	(961)	-	884
Concert for Caring	16,002	2,050	(16,377)	1,000	2,675
Co-production	319,708	-	-	-	319,708
Deafscotland	117,454	-	-	-	117,454
Deafscotland psp	-	51,528	-	-	51,528
Democratising Access to community Services (DACs)	1,454	75,395	(76,829)	(20)	-
Diabetes Lived Experience	28,420	-	(551)	-	27,869
Digital Citizen Panel	43,266	68,271	(48,514)	(1,527)	61,496
Digital Health Care	-	86,634	(81,916)	-	4,718
Digital Links Worker	-	19,933	(6,527)	-	13,406
Discover Digital	33,360	85,399	(49,284)	(89)	69,386
Emotional	25,455	-	-	-	25,455
Employability	61,480	-	-	-	61,480
Engagement	26,594	-	-	-	26,594
Eupati	18,610	6,500	(3,831)	(54)	21,225
GIRFEC CYP	105,903	55,650	(59,426)	(448)	101,679
Gambling harms engagement	189,227	-	(79,902)	(3,767)	105,558
Grampian	3,793	-	-	-	3,793
Health and Social Care Acd.	-	136,220	(124,967)	2,700	13,953
Heart Disease Lived Experience	22,931	30,515	(9,826)	(54)	43,566
House of Care Development	71,831	-	-	-	71,831
IFIC	40,413	29,033	(48,487)	2,983	23,942
Integrated Care	383,541	-	-	-	383,541
Integration and Support	-	261,545	(250,574)	-	10,971
Links	958,850	2,272,277	(1,936,889)	(3,644)	1,290,594
Links Long Covid Groups	14,173	(14,406)	500	(267)	-
Links Trussell Trust	14,086	94,167	(58,580)	-	49,673
Links WDC	18,663	402,851	(389,083)	(802)	31,629
Lived Experience Hub	-	-	(6)	62,732	62,726
Long Covid	3,203	21,000	(18,052)	(79)	6,072
Macmillan	1,933	46,764	(48,286)	(411)	-
MHF	77,500	-	-	(77,500)	-
National Collaborative	27,244	67,000	(48,319)	(249)	45,676
NES Person Centred Care	-	7,500	-	-	7,500
NESTA	30,799	-	-	-	30,799
Network Weaving	-	19,732	(18,000)	-	1,732
NHS England	24,570	-	(24,570)	-	-
Our GP	15,019	-	-	-	15,019
Our Voice	61,792	-	-	-	61,792
Palliative Care	52,167	-	(22,542)	-	29,625

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024

21 Restricted funds (continued)

Person Centred Voices	-	84,074	(61,242)	1,504	24,336
Personal Outcomes	5,018	-	-	-	5,018
PFE	45,440	-	-	-	45,440
PLIF	12,938	-	(7,000)	-	5,938
PPHW	65,992	-	-	-	65,992
Primary Care	104,595	-	(2)	-	104,593
Primary Care Development	383,541	-	-	-	383,541
Respiratory	10,935	-	-	(116)	10,819
SCOD	4,000	(4,000)	-	-	-
Scottish Ballet	-	21,780	-	-	21,780
SGN	10,500	-	-	15,942	26,442
SCOVl	52,890	-	-	-	52,890
Self Directed Support	-	49,999	(52,386)	28,255	25,868
Self Management Hub	-	195,999	(187,989)	-	8,010
Self Management Grant	-	1,815,412	(2,467,837)	3,905,363	3,252,938
Self Management Week	-	8,455	(8,455)	-	-
Sensory Hub	-	103,373	(119,149)	20,658	4,882
SGN Energy Efficiency	-	67,397	(118)	-	67,279
Social Security	4,611	-	-	-	4,611
Suicide Prevention	2,724	-	-	-	2,724
Thriving Places	50	-	-	-	50
TVM	17,272	-	-	-	17,272
Women's Health	36,944	67,232	(60,875)	(231)	43,070
WTBH	6,121	-	(1,269)	(85)	4,767
	<u>3,608,911</u>	<u>6,686,886</u>	<u>(6,759,621)</u>	<u>3,950,994</u>	<u>7,487,170</u>

Transfers between unrestricted and restricted funds relate to both the restricted funds share of irrecoverable VAT and due to funders now classifying some previously unrestricted projects as restricted.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

21 Restricted funds (continued)

ALISS

A local information system for Scotland, aims to make information about sources of support for health and wellbeing easy to discover. Its foundations lie in the lived experience of people trying to find local services, clubs, groups and activities to help them live well.

ALISS enables people to work together to make information more widely available and easily findable through a variety of digital channels.

ALISS Engagement

Supports ALISS via engaging with organisations to ensure information on ALISS is up to date and useful.

Art for Ayrshire

Produced 6 art installations for care homes.

Audiology – Independent review of audiology services in Scotland public engagement programme

To undertake the design, management and data analysis of the public engagement exercise for the Review.

Carer Art

Production of five art installations for care homes.

Carers Stories

Carer Voices outreach project.

Chronic Pain

Supports lived experience of chronic pain.

CNOD Specialist Nursing

Supports work on specialist nursing to capture views and ensure that the voice of people with lived experience inform future considerations on specialist nursing services.

Concert for Caring (Compassionate Communities)

Aims to improve the health and wellbeing of people facing challenges associated with potentially life-limiting illness, survivorship, dying, death and bereavement.

Co-production

Funds set aside to support co-production work.

Cultural Change (Person Centred Voices)

Promotes person centred practices in public sector organisations: that is, to advocate for personalisation, empowerment and shared decision making across all areas of care and support. Focusing primarily on health and social care delivery and leadership.

deafscotland partnership

To support sensory impairment work.

deafscotland (SCoD)

To support the SCoD work in Scotland.

Democratising Access to Community Services (DACS)

To improve the ALISS user experience, increase the number of access points and increase the quality and quantity of data available.

Diabetes Lived Experience

Supports lived experience to inform Scottish Government policy.

Digital Citizen Panel

Supports the work of the Digital Citizen Delivery Board via the Digital Citizen Panel.

Digital Health Care

Explores innovative technologies and ways of working including a web-based secure directory, ALISS to support wellbeing.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

21 Restricted funds (continued)

Digital Links Worker

Increases citizens' knowledge and access to digital health and social care tools which can support Individuals in improving and self managing their mental health and well-being.

Discover Digital

To raise awareness of digital tools which promote health and wellbeing.

Emotional and Psychological

Supports the process of improving access to emotional and psychological support for people with long term conditions.

Employability

Improve understanding of how employers can work in a flexible and mutually beneficial way to support those living with long term conditions.

Engagement Programme

Funds set aside for future engagement projects.

EUPATI

Funds the ALLIANCE European Engagement work.

GIRFEC Children, Young People and Families

Supports disabled children and young people and their families.

Gambling Harms Engagement

To accelerate the National Strategy to Reduce Gambling Harms.

Grampian

A system-wide review of Mental Health and Learning Disability Services across Grampian.

Health and Social Care Academy (The Academy)

Influence positive and significant change in health and social care services across Scotland.

Heart Disease Lived Experience

Supports the Heart Disease Network to directly hear from people's individual experiences to help improve access to the right care, treatment and support and influences the Scottish Government Heart Disease Action Plan.

House of Care Development Fund

Supports the development of the House of Care project

International Foundation for Integrated Care Scotland (IFIC)

Provides support to IFIC Scotland to develop their international programme. The ALLIANCE administers the funds on their behalf.

Integrated Care and Development

Supports integration projects and development.

Integration and Support

Maximises integration so that communities, members and individuals supported by the ALLIANCE are informed about the development of the National Care Service, and are made aware of opportunities to participate in co-design and supported to take part.

Links Worker Programme (Glasgow)

Connects primary care with community based resources.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

21 Restricted funds (continued)

Links Long Covid Groups

Facilitated support groups to help manage the effects of long covid on physical and mental wellbeing.

Links Trussell Trust

Supports Community Link Workers.

Links Worker Programme (West Dunbartonshire)

Connects primary care with community based resources.

Lived Experience Hub

Supports the work of our lived experience groups

Macmillan Transforming Cancer Care Lived Experience Programme

Programme to transform cancer care by engaging those with lived experience.

Living Well (Mental Health Foundation) Emotional Support Matters (Mental Health Foundation)

Supports partners to develop or extend mental health prevention and interventions, build capacity and embed approaches to support the mental health of people living with long term conditions.

National Collaborative

Supporting the effective implementation of a human rights based approach to drug and alcohol policy.

NES Person Centred Care Learning

Reviews PCC staff learning needs.

Nesta

To explore trust and value in using data, related to health and wellbeing, that sits outside of clinical care/the NHS medical records.

Network Weaving

Applied Peer Learning to support Nurturing and Weaving Networks.

NHS England

Strengthens the voice of people and communities and drives positive change and new approaches by sharing the key messages of 'Leading Change, Adding Value.

Our GP

Supports the co-design of GP Digital Services.

Our Voice

Supporting people to be equal partners in their care at an individual, local and national level.

Personal Outcomes

Supporting personal outcome approaches in health and social care in Scotland.

Prescription for Excellence

Supports people living with long term conditions, unpaid carers and representatives of third sector health and social care organisations to give a voice to people with lived experience in the development of new models of pharmaceutical care.

Public Library Improvement Fund

Increases the knowledge of public library staff about self management of long term conditions and health literacy.

People Powered Health and Wellbeing Transitions

Develops a strategic approach to co-production activity to support the implementation of health and social care integration.

Primary Care and Integration

Supports and develops primary care and integration projects.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

21 Restricted funds (continued)

Primary Care Development Fund

Supports future primary care related projects.

Respiratory Lived Experience

Supports Respiratory Network to ensure lived experience is at the heart of the Respiratory Action Plan.

SCoD

To support the SCoD work in Scotland.

Scottish Ballet

To develop a dance health social prescribing model for Scotland.

SGN

Supporting households in Glasgow and West Dunbartonshire who are at high risk of fuel poverty.

SCoVI

To promote and advance visual impairment.

Self Directed Support

Ensures communications are in accessible formats.

Self Management

Brings together programmes to share knowledge of new ways of working, helping people to live their lives better on their terms.

Self Management Grant

Supports third sector and community-based organisations across Scotland to develop self management activities.

Self Management Week

Raises awareness of self management initiatives across Scotland.

Sensory Hub

Contributes to see hear strategy with a focus on engaging people with lived experience.

SGN Energy Efficiency Outreach

Provides in-depth energy support to those who struggling to maintain a safe and warm home.

Social Security

Supporting active engagement of seldom heard groups, communities and organisations in the design of a new social security system for Scotland.

Suicide Prevention

Engages those affected by suicide and capture their views and experiences in order to help develop Scotland's new Suicide Prevention Action Plan.

Thriving Places

To enable patients of Keppoch Medical Practice the opportunity to engage positive activity, physical exercise and breathing techniques promoting overall health and well-being.

TVM

Researching people's experience of complications due to Transvaginal Mesh Surgery and support people who have experienced complications.

Women's Health Plan

Inform the development of Scottish Government's Women's Health Plan 2020-2025 by ensuring the voice of lived experience is at the centre of the process.

Walking Towards Better Health

Support walking groups for the benefit of positive mental health.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

22 Analysis of net assets between funds

	Unrestricted 2025 £	Restricted 2025 £	Total 2025 £	Unrestricted 2024 £	Restricted 2024 £	Total 2024 £
Tangible assets	56,458	-	56,458	10,156	-	10,156
Investments	1	-	1	1	-	1
Current assets	7,050,201	3,252,804	10,303,005	5,913,102	7,487,170	13,400,272
	<u>7,106,660</u>	<u>3,252,804</u>	<u>10,359,464</u>	<u>5,923,259</u>	<u>7,487,170</u>	<u>13,410,429</u>

23 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2025 £	2024 £
Within one year	120,355	67,855
Between two and five years	423,601	173,457
Later than five years	228,999	-
	<u>772,955</u>	<u>241,312</u>

24 Related party transactions

During the year, membership income of £nil (2024: £130) was received from Hansel Foundation, an organisation in which Trustee R Dorman is a Director. Membership and annual conference income of £nil (2024: £310) was received from C-Change Scotland, an organisation in which Trustee S Smith is a Director. Membership and subscription fees and event expenditure of £nil (2024: £953) was paid to Glasgow City Council for the Voluntary Sector, an organisation in which Trustee D Taylor is a Director. Membership income of £160 (2024: £160) was received from SHARE SCOTLAND, an organisation in which Trustee R Dorman is a Director. Membership income of £160 (2024: £235) was received from Change Mental Health, an organisation in which Chair J Hume is a Director. Income of £nil (2024: £59,506) and membership and annual conference income of £400 (2024: £nil) was received from Macmillan Cancer Support (of which £80 (2024: £nil) was outstanding at the year end), an organisation in which Trustee J Preston is remunerated. Membership income of £65 (2024: £65) was received from Drumchapel L.I.F.E, an organisation in which Trustee D Taylor is remunerated. Membership income of £65 (2024: £65) was received from North West Glasgow Voluntary Sector Network (of which £65 (2024: £nil) was outstanding at the year end), an organisation in which Trustee D Taylor holds interest. Membership income of £65 (2024: £nil) was received from and expenditure of £500 (2024: £nil) was paid to Coalition of Care and Support Providers Scotland, an organisation in which Trustee S Smith is a Director. Membership income of £20 (2024: £nil) was received from and grant of £41,998 was paid to My Self Management, an organisation in which Trustee J McCoy is remunerated. Membership income of £65 (2024: £nil) was received from Yoker Community Campus Development Company, an organization in which Trustee D Taylor is remunerated. Annual conference income of £60 (2024: £nil) was received from University of Edinburgh (of which £60 (2024: £nil) was outstanding at the year end), an organisation in which Trustee Dr F Strachan is remunerated. During the year the charity paid £375 (2024: £nil) late filing penalty on behalf of its dormant subsidiary Alliance Advice and Support Limited.

THE HEALTH AND SOCIAL CARE ALLIANCE SCOTLAND

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

25 **Members' liability**

The charity is limited by guarantee. In the event of it being wound up the members may be required to contribute a sum not exceeding £1 each.

26 **Cash generated from operations**

	2025	2024
	£	£
Net (expenditure)/income for the year		
Surplus for the year	(3,050,965)	(20,331)
Adjustments for:		
Investment income recognised in statement of financial activities	(407,932)	(304,361)
Depreciation and impairment of tangible fixed assets	10,716	1,269
Movements in working capital:		
Decrease/(Increase) in debtors	108,493	(371,213)
Increase in creditors	5,847,535	1,036,123
Net cash provided by operating activities	<u>2,507,847</u>	<u>341,487</u>

27 **Analysis of change in net funds**

The charity had no debts during the year.

28 **Fixed Asset investments**

The charity owns 100% of the share capital of Alliance Advice and Support Limited, a company registered in Scotland (registered number SC649984). The registered office is: 310 St Vincent Street, Glasgow, G2 5RU. The value of the investment is at cost which is £1 (2024: £1). The company did not trade in the year.